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EXECUTIVE SUMMARY

Introduction

This community health needs assessment (CHNA) was conducted by War Memorial Hospital (War Memorial or the hospital) to identify community health needs and to inform the subsequent development of an Implementation Strategy to address those needs. The hospital's assessment of community health needs also responds to regulatory requirements.

A nonprofit healthcare facility, War Memorial Hospital opened in 1947. The current facility opened its doors in 2012 and has 25 inpatient beds, 16 long-term care beds, and an eight-bed emergency department. War Memorial Hospital is a licensed Critical Access Hospital, innovating the way we provide health care to our community. The 87,000 square-foot facility boasts upgraded technologies throughout. War Memorial Hospital is honored to partner with local communities in West Virginia to improve health and wellness. Additional information regarding the hospital and its services is available at: http://www.valleyhealthlink.com.

The hospital is an operating unit of Valley Health System, which includes five other hospitals (Hampshire Memorial Hospital, Page Memorial Hospital, Shenandoah Memorial Hospital, Warren Memorial Hospital, and Winchester Medical Center) and operates a range of other facilities and services in Virginia, West Virginia and Maryland.



Federal regulations require that tax-exempt hospital facilities conduct a CHNA every three years and develop an implementation strategy that addresses priority community health needs. Tax-exempt hospitals also are required to report information about community benefits they provide on IRS Form 990, Schedule H.

As specified in the instructions to IRS Form 990, Schedule H, community benefits are programs or activities that provide treatment and/or promote health and healing as a response to identified community needs.

Community benefit activities and programs seek to achieve several objectives, including:

- improving access to health services,
- enhancing public health,
- advancing increased general knowledge, and
- relief of a government burden to improve health.¹

To be reported, community need for the activity or program must be established. Needs can be established by conducting a community health needs assessment.

CHNAs seek to identify priority health status and access issues for particular geographic areas and populations by focusing on the following questions:

- Who in the community is most vulnerable in terms of health status or access to care?
- What are the unique health status and/or access needs for these populations?
- *Where* do these people live in the community?
- Why are these problems present?

The question of *how* the hospital can best address significant needs is subject of a separate Implementation Strategy.

Community Health Needs Assessment Adoption

This community health needs assessment was adopted by the Valley Health Board of Trustees with representation from Morgan County on December 10, 2019.

¹ Instructions for IRS form 990 Schedule H, 2018.

Methodology Summary

An already active Community Advisory Committee augmented with other invited community members was used to help guide the hospital's Community Health Needs Assessment (CHNA) process. This committee included individuals who had previously served on various Valley Health Boards of Trustees, as well as the health director of the Lord Fairfax Health District (which serves Clarke, Frederick, Page, Shenandoah, and Warren counties and the City of Winchester), the president & CEO of the United Way of Northern Shenandoah Valley, the vice president of the NAACP-Winchester chapter, and clergy from local faith-based communities. Committee members also included representatives from War Memorial Hospital and across Valley Health.

Community health needs were identified by collecting and analyzing data and information from multiple sources. Statistics for numerous health status, health care access, and related indicators were analyzed, including comparisons to benchmarks where possible. The principal findings of recent health assessments conducted by other organizations were reviewed, as well.

Input from 56 groups/individuals was received through key informant interviews. These informants represented the broad interests of the community and included individuals with special knowledge of, or expertise, in public health.

A community health survey was administered between January 2, 2019 and March 31, 2019. The survey was translated into Spanish. A total of 2,429 completed surveys from across the region were received. Among those, 108 surveys were received from the Hispanic community.

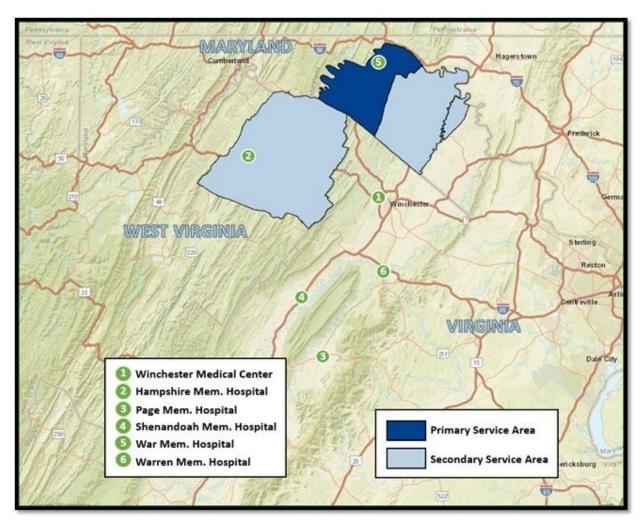
Valley Health applied a ranking methodology to prioritize the identified community health needs, incorporating both quantitative and qualitative data throughout. Scores for the severity and scope of identified health needs were assigned and calculated using weighted averages that take multiple data sources into account. Major themes discussed in the community response sessions were compared to the scored health issues to aid in identifying the prioritized list of health needs.

Community health needs were determined to be "significant" if they were identified as problematic in at least three of the four following data sources: (1) the most recently available secondary data regarding the community's health, (2) recent assessment develop by other organizations, (3) community input provided by the key informants who participated in the interview process, or (4) the community health survey.

No information gaps have affected the hospital's ability to reach reasonable conclusions regarding priority community health needs.

War Memorial collaborated with the other Valley Health hospitals for this assessment: Hampshire Memorial Hospital, Page Memorial Hospital, Shenandoah Memorial Hospital, Warren Memorial Hospital and Winchester Medical Center.

Definition of the Community



Source: ESRI 2019, Created by Planning and Business Development

War Memorial Hospital Community by the Numbers

- Community includes three counties in West Virginia: Berkeley, Hampshire, and Morgan.
- Total population in 2018: 162,605
- Projected population change between 2018 and 2023: 10.1%
- 83.8% of inpatient discharges originated from the community
- Demographics:
 - 23.6% of population are 65+
 - 16.9% of population in Hampshire County reported living in poverty.

Significant Community Health Needs

The CHNA identified and prioritized community health needs using the data sources, analytic methods, prioritization process, and criteria described in the Methodology section. These needs are listed below in priority order and described on the following pages, with examples of the data supporting the determination of each health need as a priority. Further detail regarding supporting data, including sources, can be found in the CHNA Data and Analysis section of this report.

Prioritized Health Needs

- 1. Behavioral and Health Status Factors
- 2. Access to Primary, Preventative and Specialty Care
- 3. Social and Economic Factors
- 4. Mental Health and Substance Abuse
- 5. Health Outcomes

To provide insight into trends, a comparison to findings from War Memorial's August 2016 CHNA is included below the description and key findings of each priority need.

Prioritized Health Need #1: Behavioral and Health Status Factors

Physical Activity, Obesity, and Other Chronic Diseases

A lack of physical activity and poor nutrition are contributing factors to being overweight. Obesity can also lead to a wide range of health problems and chronic diseases among all age groups. This includes high cholesterol, hypertension, diabetes, heart disease, stroke, and some cancers. Nationally, the increase in both the prevalence of being overweight and obesity and associated chronic diseases is well-documented, and has negative consequences for individuals and society. Low-income and poverty often contribute to poor nutrition and to hunger.

Key Findings

- Food deserts are defined as low-income areas more than one mile from a supermarket or large grocery store in urban areas and more than 10 miles from a supermarket or large grocery store in rural areas. War Memorial's community contains four census tracts identified as food deserts. These are located in Berkeley, Hampshire, and Morgan counties
- Fifty-seven schools, located in every county in the War Memorial community, had 40 percent or more of their students eligible for free and reduced-price lunches, indicating risks of poor nutrition and hunger.
- Commenting on the contributing factors to poor health status, interview participants mentioned nutrition and diet, low physical activity and exercise, and food insecurity. Many commented on the lack of affordable, healthy food choices in some parts of the community.
- Both Hampshire and Morgan counties have a higher adult obesity rate than the state average (Exhibit 23B).
- Hampshire County showed a higher rate of access to exercise opportunities, than the other
 two counties that represent the War Memorial community as reported by County Health
 Rankings.
- Teen birth rates were higher for Hampshire County than the state average (**Exhibit 23B**).

Comparison to August 2016 CHNA: Physical activity, nutrition, and obesity-related chronic diseases was one of the top health priority areas identified in War Memorial's August 2016 CHNA. Participants in key informant interviews in 2016 reported obesity and diabetes were the second and third most frequently mentioned "top health-related issues" in the community; heart disease, poor dietary choices, and not enough exercise were in the top ten.

Prioritized Health Need #2: Access to Primary, Preventive and Specialty Care

Primary, Specialty and Dental Care

Access to primary and preventive health care services through a doctor's office, clinic or other appropriate provider is an important element of a community's health care system, and is vital to the health of the community's residents. Access to care is influenced by many factors, including insurance coverage and the ability to afford services, the availability and location of health care providers, an understanding of where to find services when needed, and reliable personal or public transportation.

Key Findings

- The War Memorial community is experiencing lower ratio rates when it comes to the number of primary care physicians per 100,000 populations, number of dentists available within the region: in addition, there is a great need for mental health providers in Hampshire and Morgan Counties (Exhibit 23C).
- Primary care physician rates are below West Virginia averages for Hampshire County (Exhibit 23C).
- Access to basic medical care was identified by a vast number of interviewees as an issue.
 Interviewees indicated that some residents rely on the emergency department as their primary care physician.
- Federally-designated Medically Underserved Populations (MUP) are present in the community served by War Memorial campus (**Exhibit 38**)
- All of the counties in War Memorial's primary and secondary service areas have higher
 percentages of uninsured residents than West Virginia averages, according to the ESRI
 Community Profiles (Exhibit 33).
- Lack of accessible or reliable transportation to health care and a lack of providers who accept new Medicaid and even Medicare patients were the most frequently mentioned specific access to care issues in interviews, especially for low-income individuals and senior citizens.

Comparison to August 2016 CHNA: Access to Primary and Preventative Care was one of the top priorities identified in War Memorial's August 2016 CHNA. Access to affordable health care was also one of the priority issues identified in War Memorial's August 2016 CHNA, for reasons including: a lack of providers relative to the population; affordability and uninsured; and the challenges of unemployment and low income.

Prioritized Health Need #3: Social and Economic Factors

Poverty, Housing & Homelessness

Income levels, employment and economic self-sufficiency correlate with the prevalence of a range of health problems and factors contributing to poor health. People with lower income or who are unemployed/underemployed are less likely to have health insurance or the ability to afford out of pocket health care expenses. Lower income is associated with increased difficulties securing reliable transportation. Impacting access to medical care, and the ability to purchase an adequate quantity of healthy food on a regular basis. For these and other reasons, the assessment identified financial hardship and basic needs insecurity as a priority health need in the community.

Key Findings

- The War Memorial community as a whole has a higher percentage of households with incomes under \$25,000 than the West Virginia average (29.1%). The highest portion of households with incomes under \$25,000 in 2018 were located in Hampshire County at 35.7 percent (Exhibit 14).
- Within the War Memorial community, unemployment rates have decreased in every county for 2017. The most significant decrease in unemployment rates were reported in both Hampshire County at 0.9 percent, a decrease of 1.1 percent, and Morgan County at 6.1 percent, a decrease of 0.9 percent from the 2016 rate (Exhibit 16A).
- Participants in interviews believe that a lack of low income housing and poverty were the top
 issues contributing to poor health status and limit care. Other income-related factors include
 difficulty with securing transportation to medical appointments and homelessness.
- Poverty rates were higher than the national average for Hampshire County at 16.9 percent (Exhibit 13A).
- In the survey, low income and financial challenges were reported. For survey respondents who reported not being able to get the care they needed, affordability and lack of insurance coverage were the reasons most frequently mentioned.

Comparison to August 2016 CHNA: Financial Hardship and Basic Needs Insecurity identified as one of the top priorities in War Memorial's August 2016 CHNA. Low income and poverty was frequently-mentioned issue believed to contribute to poor health status and to access to care difficulties, by participants in key informant interviews. Other income-related factors noted include difficulty with transportation access, homelessness, and food insecurity and hunger.

Prioritized Health Need #4: Mental Health and Substance Abuse

Smoking, Alcohol and Drug Abuse, and Mental Health Services

Mental Health

Mental and behavioral health includes both mental health conditions (e.g., depression, bi-polar) and behavioral problems (e.g., bullying, suicidal behavior). Poor mental and behavioral health causes suffering for both those afflicted and the people around them. It can negatively impact the ability of children to learn in school, and the ability of adults to be productive in the workplace and the ability to provide a stable and nurturing environment for their families. Poor mental or behavioral health frequently contributes to or exacerbates problems with physical health and illness.

Key Findings

- In War Memorial's community, all counties are designated as a Medically Underserved Area (MUA), or Medically Underserved Population. Morgan County reported shortages in all three categories for dental, mental, and primary care services (Exhibit 23 C).
- Mental and behavioral health was mentioned as a health status issue by key informants. Interviewees generally reported that the community's mental health needs have grown, while the mental health service capacity has not. Lack of available resources was reported.
- The major concern mentioned by key informants was the need for more providers to care for adults and children with mental and behavioral health issues. Many children are transported out of the community for services.
- Another concern mentioned by key informants was the inability to connect patients with services needed. Wait times for patients to see a clinician are very long, especially for a specialist.

Comparison to August 2016 CHNA: Mental and Behavioral Health was one of the top priorities identified in War Memorial's August 2016 CHNA. Interview participants described a wide range of mental health issues, including for example: autism spectrum symptoms and diagnosis, depression among senior citizens adult and family stress and coping difficulties associated with unemployment and under-employment, a lack of affordable outpatient mental health professionals, and a lack of local inpatient treatment facilities.

Substance Abuse

Substance abuse includes the use of illicit substances (e.g., cocaine, heroin, methamphetamine, and marijuana), misuse of legal over-the-counter and prescription medications, and abuse of

alcohol. Substance abuse affects not only substance abusers, but those around them; negatively impacting health, safety and risky behaviors, including violence and crime, adult productivity, student ability to learn, and families' ability to function. Tobacco smoking is well-documented to be a risk factor for various forms of cancer, heart disease and other ailments, and to pose health risks for those exposed to secondhand smoke.

Key Findings

- A measure of alcohol-impaired driving deaths placed Berkeley County in the top 49% of all West Virginia counties, according to *County Health Rankings* report.
- Rates of adult tobacco use in all three counties (Berkeley, Hampshire, and Morgan) in West Virginia were less than the state averages. Smoking across the community averaged 21 percent (Exhibit 23B).
- Substance abuse was a major concern and mentioned frequently by key informant interview participants. It was portrayed as a growing and serious issue for community residents.
- Survey respondents reported substance abuse and mental health as top most identified health issues for the War Memorial community.

Comparison to August 2016 CHNA: Substance abuse was one of the priority issues identified in War Memorial's August 2016 CHNA. It was frequently mentioned as a serious issue by interview participants. Focus groups identified substance abuse and mental health as a high health priorities.

Prioritized Health Need #5: Health Outcomes

Length of Life & Quality of Life

Health Outcomes represent how healthy a county is right now. They reflect the physical and mental well-being of residents within a community through measures representing both length of life and the quality of life.

Length of Life measures how long people within a community live and whether the people are considered to be dying too early. Quality of Life refers to how healthy people feel while alive. It represents the well-being of a community, and the importance of physical, mental, social and emotional health from birth to adulthood.

Key Findings

• Premature deaths in the War Memorial community were higher than the state average for Hampshire and Morgan counties (**Exhibit 23A**).

CHNA DATA AND ANALYSIS

METHODOLOGY

Data Sources and Analytic Methods

Community health needs were identified by collecting and analyzing data and information from multiple quantitative and qualitative sources. Considering information from a variety of sources is important when assessing community health needs to ensure the assessment captures a wide range of facts and perspectives and assists in identifying the highest-priority health needs.

Statistics for health status, health care access, and related indicators were analyzed and included data from local, state, and federal public agencies, community service organizations in the War Memorial community, and Valley Health. Comparisons to benchmarks were made where ever possible. Details from these quantitative data are presented in the report's body, followed by a review of the principal findings of health assessments conducted by other organizations in the community in recent years.

Input from persons representing the broad interests of the community was collected through: 56 individual/group interviews with over 200 key informants (January-March 2019); a community health survey with 2,429 respondents; and six community response sessions (April 2016) comprised of 20 additional community stakeholders where preliminary findings were discussed. Interviews and community response sessions included: individuals with special knowledge of, or expertise in, public health; local and state health, agencies with current data or information about the health needs of the community; and leaders, representing the medically underserved, low-income, and minority populations, and populations with chronic disease needs. Feedback from community response session participants helped validate findings and prioritize identified health needs.

Collaborating Organizations

War Memorial collaborated with the other Valley Health hospitals for this assessment: Hampshire Memorial Hospital, Page Memorial Hospital, Shenandoah Memorial Hospital, Warren Memorial Hospital, and Winchester Medical Center.

Valley Health's internal project team included:

Mark H. Merrill, president and CEO, Valley Health System

Tom Kluge, president of Hampshire Memorial Hospital and War Memorial Hospital; Elizabeth Savage, senior vice president/chief human resource officer and vice president of Community Health & Wellness

Chris Rucker, president of Valley Regional Enterprises; vice president, Valley Health Ambulatory Services

Tracy Mitchell, VHS director, Community Health & Wellness Services Michael Wade, operations manager, Marketing and Communications Mary Welch-Flores, manager, Business Development

The Community Advisory Committee (CAC), serving as the Community Health Needs Assessment Steering Committee, provided insight regarding the needs of the communities participating in the 2019 CHNA. The CAC guides the process to ensure alignment with organizational mission and vision and support of legislative mandates regarding CHNA reporting. Members of the committee make sure those components of the CHNA are being adequately compiled and addressed and that the project is completed with prioritized health needs.

Valley Health's Community Health Needs Assessment steering committee included:

Gwen Borders-Walker, vice president, NAACP (Winchester, VA)

Pastor George Bowers, faith-based community member

Linda Caley, president, WMC Auxiliary (Winchester, VA)

Travis Clark, president, operations, Valley Health Southern Region; president, Shenandoah Memorial Hospital and Page Memorial Hospital

Rick Gladding, former chairman, SMH Board of Trustees (Woodstock, VA)

Peg Goodyear, president, WMC Auxiliary (Front Royal, VA)

Colin M. Green, MD, MPH, health director, Lord Fairfax Health District, Virginia Department of Health

Dr. Ray Grimm, former member, WMH Board of Trustees (Front Royal, VA)

Sharen Gromling, executive director, Our Health (Winchester, VA)

Floyd Heater, vice president, Valley Health Southern Region; president, Warren Memorial Hospital

Henry (Mac) Hobgood, former chairman, WMH Board of Trustees (Front Royal, VA)

Diane Kerns, former member, WMC Board of Trustees (Winchester, VA)

Tom Kluge, president, Hampshire Memorial Hospital and War Memorial Hospital

Tom Leslie, DDS, former member, War Board of Trustees (Berkeley Springs, WV)

Tom Linski, Jr., former member, SMH Board of Trustees (New Market, VA)

David Long, former member, PMH Board of Trustees (Luray, VA)

Richard (Dick) L. Masincup, former member, PMH Board of Trustees (Luray, VA)

Mark Merrill, president and CEO, Valley Health

Tracy Mitchell, VHS director, community health & wellness services

Grady (Skip) Philips, III, senior vice president, Valley Health; president Winchester Medical Center

Nadine Pottinga, president & CEO, United Way of Northern Shenandoah Valley

Elizabeth Savage, senior vice president/chief human resource officer (CHRO) and vice president of community health & wellness

Rabbi Scott Sperling, faith-based community member

Ethel Showman, former member, SMH Board of Trustees (Front Royal, VA)

Cathy Weaver, former member, PMH Board of Trustees (Luray, VA)

Mary Welch-Flores, manager, business development

Karen Whetzel, former member, SMH Board of Trustees (Woodstock, VA)

John Willingham, former member, WMC Board of Trustees (Winchester, VA)

Additionally, lists of the interviewees and community response session participants are provided in **Exhibits 63** through **66** of this report.

Prioritization Process and Criteria

Valley Health applied a ranking methodology to prioritize the community health needs identified by the assessment, incorporating both quantitative and qualitative data throughout. Scores were calculated for each data category (secondary data, previous assessments, survey, and interviews) based on the number of sources measuring each health issue and the severity of the issue as measured by the data and as indicated by community input. Scores were averaged and assigned a weight for each data category: 40 percent, 10 percent, 10 percent, and 40 percent, respectively. All identified health issues were assigned scores for severity and scope. Major themes discussed by participants in the community response sessions were compared to the scored health issues.

Information Gaps

No information gaps have affected the hospital's ability to reach reasonable conclusions regarding priority community health needs.

DEFINITION OF COMMUNITY ASSESSED

War Memorial's community is comprised of three counties in West Virginia (35 ZIP codes). The hospital's primary service area (PSA) is Morgan County. The secondary service area (SSA) is composed of Berkeley and Hampshire counties (**Exhibit 1**). The hospital is located in Berkeley Springs, West Virginia.

In 2018, the War Memorial community was estimated to have a population of 162,605 persons. Approximately 11.4 percent of the population resided in the primary service area, however, majority of the population (71.9 %) reside in the secondary service area (**Exhibit 1**).

Exhibit 1: Community Population by County, 2018

2018 DATA						
County/City	Total Population 2018	Percent of Total Population				
PSA	18,473	11.4%				
Morgan County, WV	18,473	11.4%				
SSA	177,377	88.6%				
Berkeley County, WV	118,793	73.1%				
Hampshire County, WV	25,339	15.6%				
Total	162,605	100.0%				

Sources: Projections: ESRI Community Profiles for all PSA and SSA Counties

This community definition was validated by the geographic origins of War Memorial inpatients and emergency department encounters (**Exhibit 2**).

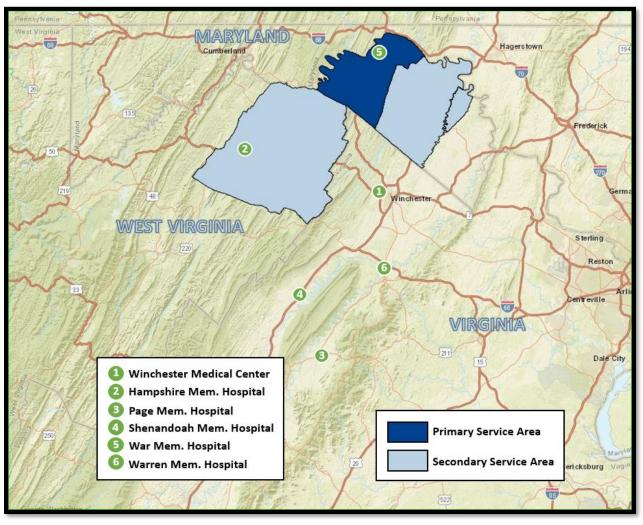
Exhibit 2: War Memorial Inpatient and Emergency Department Discharges, 2018

WMC Patient Discharge Volumes IP and ED, 2018						
County/City	Number of Inpatient Discharges	Inpatient Patient ED				
PSA	384	78.9%	4,745	69.1%		
Morgan County, WV	384	78.9%	4,745	69.1%		
SSA	24	4.9%	532	7.8%		
Berkeley County, WV	23	4.7%	499	7.3%		
Hampshire County, WV	1	0.2%	33	0.5%		
PSA and SSA Total	408	83.8%	5,277	76.9%		
Other areas	79	16.2%	1,587	23.1%		
Total Discharges	487	100.0%	6,864	100.0%		

Source: Valley Health, 2018

In 2018, the War Memorial community accounted for 76.9 percent of the hospital's inpatients and emergency department discharges. The majority (69.1%) of the hospital's inpatients originated from the primary service area. Approximately 8 percent of emergency department visits originated from War Memorial's secondary service area (**Exhibit 2**).

Exhibit 3: War Memorial Hospital Community: three counties comprise War Memorial's primary and secondary service areas.



SECONDARY DATA ASSESSMENT

This section presents an assessment of secondary data regarding health needs in War Memorial's community.

Demographics

Population characteristics and change play a role in influencing the health issues of and service needed by communities. The total population in the War Memorial's community is expected to grow 10.1 percent from 2018 to 2023 (**Exhibit 4**).

Exhibit 4: Percent Change in Population by County, 2018-2023

2018 DATA						
County/City	Total Population 2018 Total Population estimates 2023		Percent Change in Population 2018-2023			
PSA	18,473.00	19,091.00	3.3%			
Morgan County, WV	18,473	19,091	3.3%			
SSA	144,132.00	159,902.00	10.9%			
Berkeley County, WV	118,793	133,785	12.6%			
Hampshire County, WV	25,339	26,117	3.1%			
Total	162,605.00	178,993.00	10.1%			

Source: Projections: ESRI Detailed Age Profiles PSA and SSA All counties

The population of West Virginia is projected to increase by 0.75 percent between 2018 and 2023.² Berkeley County has the largest projected population growth at 12.6 percent for War Memorial's community (**Exhibit 4**).

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² ESRI Detailed Age Profiles PSA and SSA All counties

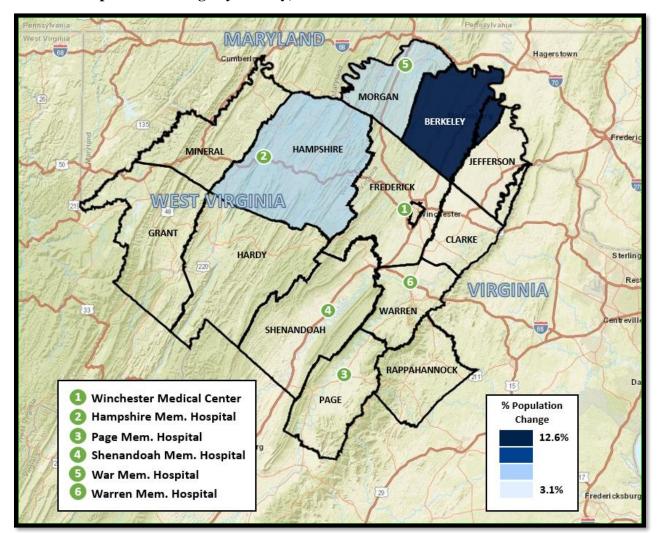


Exhibit 5: Population Change by County, 2018-2023

Berkeley County is expected to grow faster than the community as a whole at 12.6 percent, while Hampshire County in West Virginia is projected to experience a population decline (**Exhibits 4** and 5).

Exhibit 6: Percent Change in Population by Age/Sex Cohort, 2018-2023

2018 DATA							
Age/Sex Total Population	Population 2014	Population 2018	% Growth 2014-2018	Population 2023	5 Year % Change 2018-2023	% total 2018 Population	
Female 0-19	18,543	19,418	4.7%	21,438	10.4%	11.9%	
Male 0-19	19,574	20,128	2.8%	22,379	11.2%	12.4%	
Female 20-44	23,905	25,248	5.6%	26,964	6.8%	15.5%	
Male 20-44	23,171	24,925	7.6%	26,774	7.4%	15.3%	
Female 45-64	21,171	22,881	8.1%	23,862	4.3%	14.1%	
Male 45-64	21,328	22,830	7.0%	23,846	4.5%	14.0%	
Female 65+	11,003	14,274	29.7%	17,708	24.1%	8.8%	
Male 65+	9,753	12,901	32.3%	16,022	24.2%	7.9%	
Total	148,448	162,605	9.5%	178,993	10.1%	100.0%	

Source: Projections: ESRI Detailed Age Profiles PSA and SSA All Counties

The number of residents aged 44 years and younger has increased by 5.0 percent since 2014, while the 45 and older age cohort, in total, has seen an increase of 13.2 percent. The 65+ age cohort experienced a 23.6 percent increase from 2014.

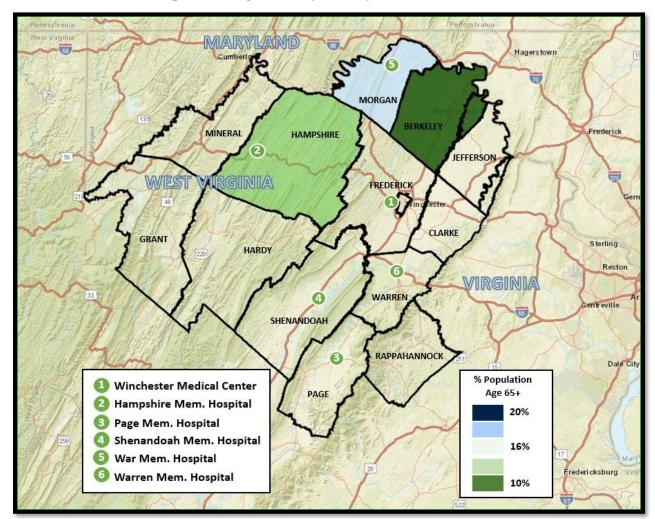


Exhibit 7: Percent of Population Aged 65+ by County, 2018

At 17 percent, Morgan County has the highest percentage of people aged 65 and over. Berkeley County had the lowest percentage of people aged 65 and over at 10.0 percent (**Exhibit 7**).

Exhibit 8A: Distribution of Population by Race, 2018-2023

2018 DATA						
Race/Ethnicity	2018 Total	2023 Total	Percent Change in Population 2018-2023	Percent of Total 2018 Population	Percent of Total 2023 Population	
American Indian and Alaska Native	481	530	10.2%	0.30%	0.3%	
Asian	1,619	2,271	40.3%	1.00%	1.3%	
Black or African American	9,268	11,266	21.6%	5.70%	6.3%	
Native Hawaiian/Pacific Islander	25	26	3.1%	0.02%	0.0%	
Some other Race	1,795	2,162	20.4%	1.10%	1.2%	
Two or more Races	4,633	6,349	37.0%	2.9%	3.5%	
White	144,784	156,389	8.0%	89.0%	87.4%	
Total	162,605	178,993	10.1%	100.00%	100.0%	
Hispanic or Latino Not Hispanic or Latino	5,946 156,659	7,345 171,648	23.5% 9.6%	3.7% 96.3%	4.1% 95.9%	
Total	162,605	178,993	10.1%	100.0%	100.0%	

Source: Projections: ESRI Community Profiles for all PSA and SSA Counties

About 89 percent of the War Memorial's community population is White compared to the previous assessment in 2016 at 90.4 percent. Overall population for the War Memorial community is expected to increase 0.7 percent by 2019. According to the ESRI Community Profiles, the Hispanic or Latino population is expected to increase 23.5 percent between 2018 and 2023 (Exhibit 8A).

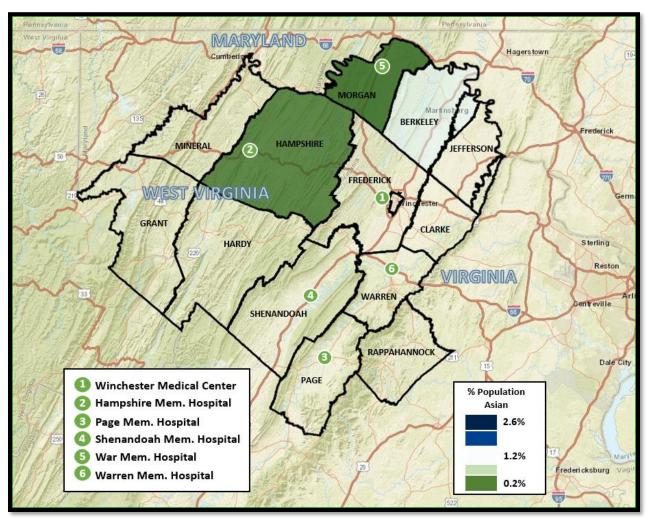
Exhibit 8B: West Virginia Counties Distribution of Population by Race, 2018-2023

Dagg/Ethmisites	Berkel	ey, WV	Hampshire, WV		Morgan, WV	
Race/Ethnicity	2018	2023	2018	2023	2018	2023
American Indian and Alaska Native	356	401	51	52	74	76
Asian	1,426	2,007	101	131	92	134
Black or African American	8,791	10,703	329	392	148	172
Native Hawaiian/Pacific Islander	0	0	25	26	0	0
Some other Race	1,663	2,007	76	78	55	76
Two or more Races	3,920	5,485	380	444	333	420
White	102,637	113,182	24,376	24994	17,771	18,213
Total	118,793	133,785	25,339	26,117	18,473	19,091
Hispanic or Latino	5,,227	6422	405	522	314	401
Not Hispanic or Latino	113,566	127,363	24,934	25,595	18,159	18,690
Total	118,793	133,785	25,339	26,117	18,473	19,091

Source: Projections: ESRI Community Profiles for all PSA and SSA Counties

Exhibits 9, 10, and 11 illustrate the locations in the community where the percentage of the population that is Asian, Black, and Hispanic or Latino were highest.

Exhibit 9: Percent of Population - Asian, 2018



Source: ESRI 2019, Created by Planning and Business Development

Berkeley County reported the highest percentage of Asian residents.

Hagers town MORGAN BERKELEY HAMPSHIRE MINERAL VIRGINIA FREDERICK GRANT CLARKE Sterling HARDY VIRGINIA WARREN en treville SHENANDOAH % Population RAPPAHANNOCK Dale City Black 10.9% Winchester Medical Center Hampshire Mem. Hospital Page Mem. Hospital 6.2% Shenandoah Mem. Hospital War Mem. Hospital icksburg Warren Mem. Hospital 0.8%

Exhibit 10: Percent of Population - Black, 2018

Berkeley County reported the highest percentage of Black residents

BERKELEY Frederick HAMPSHIRE FREDERICK GRANT CLARKE HARDY Sterling Reston VIRGINIA WARREN SHENANDOAH RAPPAHANNOCK % Population Dale City Hispanic Winchester Medical Center 17.8% Hampshire Mem. Hospital Page Mem. Hospital 8.79% Shenandoah Mem. Hospital 🟮 War Mem. Hospital ricksburg 📵 Warren Mem. Hospital 0.9%

Exhibit 11: Percent of Population – Hispanic or Latino, 2018

Berkeley County reported the highest percentage of Hispanic or Latino residents.

Exhibit 12: West Virginia Percent of Population - Not proficient in English, 2018

		201	3-2017 DATA	A			
Language	Berkeley County, West Virginia Estimate	Grant County, West Virginia Estimate	Hampshire County, West Virginia Estimate	Hardy County, West Virginia Estimate	Jefferson County, West Virginia Estimate	Mineral County, West Virginia Estimate	Morgan County, West Virginia Estimate
Total:	42,456	4,372	9,676	5,561	20,808	11,274	7,118
English only	39,738	4,236	9,500	4,992	19,060	10,844	6,888
Spanish:	1,294	75	92	317	934	258	190
Limited English speaking household ³	139	7	22	3	150	108	2
Not a limited English speaking household	1,155	68	70	314	784	150	188
Other Indo-European languages:	793	47	84	111	456	39	26
Limited English speaking household	13	-	-	37	-	-	-
Not a limited English speaking household	780	47	84	74	456	39	26
Asian and Pacific Island languages:	391	-	-	121	267	133	14
Limited English speaking household	13	-	-	33	73	-	3
Not a limited English speaking household	378	-	-	88	194	133	11
Other languages:	240	14	-	20	91	-	-
Limited English speaking household	-	-	ı	20	-	-	1
Not a limited English speaking household	240	14	-	-	91	-	-

Source: U.S. Census Bureau, ACS 5 year estimates, 2017.

Morgan County shows a higher percentage (21.4%) of their Asian population that do not speak English.

³ A "limited English speaking household" is one in which no member 14 years old and over (1) speaks only English or (2) speaks a non-English language and speaks English "very well." In other words, all members 14 years old and over have at least some difficulty with English. By definition, English-only households cannot belong to this group. Previous Census Bureau data products have referred to these households as "linguistically isolated" and "Households in which no one 14 and over speaks English only or speaks a language other than English at home and speaks English 'very well'." This table is directly comparable to tables from earlier years that used these labels.

Data regarding residents without a high school diploma, those who have a high school diploma, residents that have had some college, and those that have earned a college degree are presented in **Exhibit 13** by city and county, for West Virginia, and the United States.

Exhibit 13: Other Socioeconomic Indicators, 2018

2018 DATA							
County/City	Population 25 + without a high school diploma	Population 25 + with high school diploma	Population 25 + with some college	Population 25 + with College Degree			
PSA							
Morgan, WV	16.1%	39.5%	15.9%	28.5%			
SSA							
Berkeley, WV	12.0%	36.2%	21.0%	30.9%			
Hampshire, WV	19.0%	48.7%	14.3%	18.0%			
West Virginia	13.8%	39.1%	17.8%	29.1%			
US	12.3%	27.0%	20.5%	40.3%			

Source: Projections: ESRI Community Profiles for all PSA and SSA Counties.

Key findings include:

- Hampshire and Morgan counties had higher percentages of non-graduates than the state average of 13.8 percent.
- Berkeley County had a higher percentage of college graduates than the West Virginia average.

Economic Indicators

The following types of economic indicators with implications for health were assessed: (1) people in poverty; (2) household income; (3) unemployment rate; (4) crime; and (5) insurance status.

1. People in Poverty

Many health needs are associated with poverty. In 2018 approximately 14.6 percent of people in the U.S., and 17.8 percent of people in West Virginia reported living in poverty (Exhibit 13A).

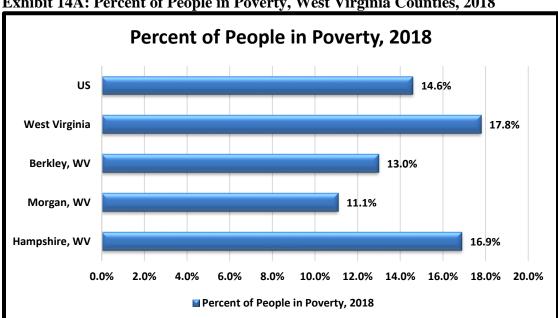


Exhibit 14A: Percent of People in Poverty, West Virginia Counties, 2018

ource: U.S. Census Bureau, ACS estimates, 2018. Retrieved from: $\underline{http://factfinder.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS_14_5YR_DP03\&prodType=table_tabl$

Hampshire County reported higher poverty rates than the national average. The poverty rates for all counties were lower than the West Virginia average (Exhibit 14A).

Exhibit 14B: Percent of People in Poverty by Race/Ethnicity, by County, 2017

% of Families & People Income Past 12 Months Below Poverty Level-By County and Ethnicity/Race							
		Poverty	Level 2017				
County/City	White	White Black Asian Hispanic or Latino					
PSA							
Morgan County, WV	10.7%	21.2%	33.8%	26.6%			
SSA							
Berkeley County, WV	11.5%	23.9%	18.7%	15.0%			
Hampshire County, WV	16.9% 42.1% 0.0% 15.2%						
WV	17.1% 29.7% 15.1% 24.2%						
National	12.0%	25.2%	11.9%	22.2%			

Source: U.S. Census Bureau, ACS estimates, 2017. Retrieved from: http://factfinder.census.gov

The Black population in Hampshire County reported higher poverty rates than the White population. The Asian population in Berkeley and Morgan counties reported higher poverty rates than the White population, exceeding the national and state averages (**Exhibit 14B**).

2. Household Income

The Federal Poverty Level (FPL) is used by many public and private agencies to assess household needs for low-income assistance programs. In the War Memorial community in 2014, Berkeley, Hampshire, and Morgan counties were below the state average for percent of families with incomes below \$25,000, an approximation of the federal poverty level (FPL) for a family of four. **Exhibit 15** indicates the percent of lower-income households in the community.

Exhibit 15: Percent Lower-Income Households by County/City, 2018

2018 DATA					
County/City	Median Household Income	Percent of Households Less than \$25,000 in 2018 ⁴			
PSA					
Morgan, WV	\$41,123.00	30.2%			
SSA					
Berkeley, WV	\$57,602.00	18.1%			
Hampshire, WV	\$38,357.00	35.7%			
Virginia	\$68,682.00	16.9%			
West Virginia	\$43,555.00	29.1%			
US	\$58,100.00	20.6%			

Source: Projections: ESRI Community Profiles for all PSA and SSA Counties

Berkeley, Hampshire, and Morgan counties all reported percentages of households making less than \$25,000 for a family of four greater than the West Virginia average of 29.1 percent. (**Exhibit 15**).

⁴ ESRI Community Profiles for all PSA and SSA Counties. Total is from 2018 Households by Income Category, Add <\$15,000 and \$15,000-\$24,000 lines

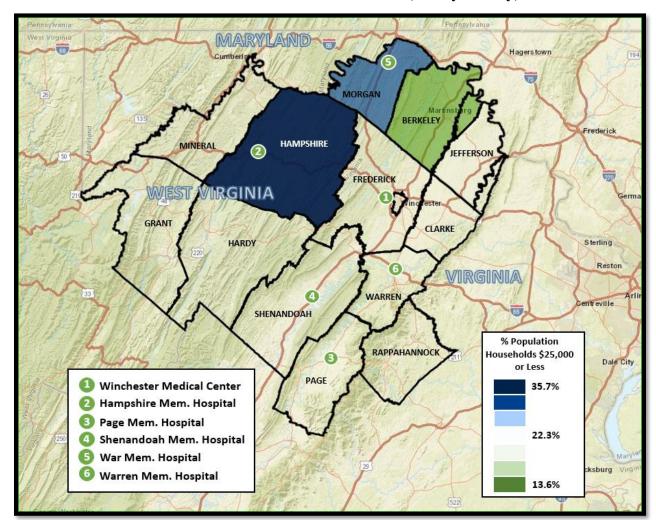


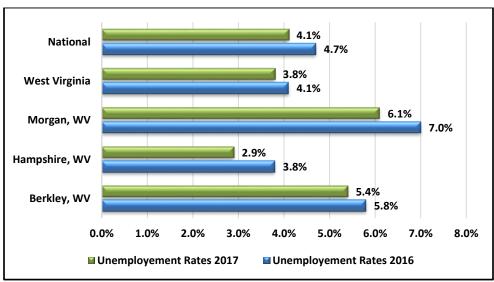
Exhibit 16: Percent of Households with Incomes under \$25,000 by County, 2018

The highest proportions of households with incomes under \$25,000 in 2018 were located in Hampshire County (**Exhibit 16**).

3. Unemployment Rates

Unemployment is problematic because many receive health insurance coverage through their (or a family member's) employer. If unemployment rises, employer based health insurance can become less available. The national unemployment rates have decreased significantly from 9.2 percent to 3.9 percent from 2014 to 2017. **Exhibit 17A** shows unemployment rates for 2016-2017.

Exhibit 17A: Unemployment Rates, West Virginia Counties, 2016 (in blue) and 2017 (in green)



Source: https://www.bls.gov/lau/#cntyaahttps://www.bls.gov/lau/#cntyaa, West Virginia, and US show 2018 Unemployment rates

Exhibit 17B: Unemployment Rates, 2016 and 2017

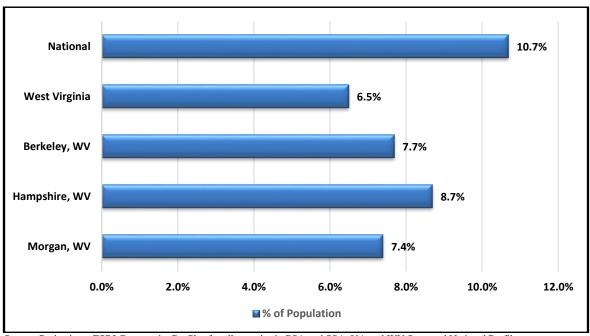
Unemployment Rates by County , State, National 2016 and 2017					
County/City	Unemployment Rates 2016	Unemployment Rates 2017			
PSA					
Morgan County, WV	7.0%	6.1%			
SSA					
Berkeley County, WV	5.8%	5.4%			
Hampshire County, WV	3.8%	2.9%			
WV	4.1%	3.8%			
National	4.7%	4.1%			

Source: US Census Bureau. Retrieved from: https://factfinder.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS_16_5YR_DP03&prodType=table

Overall, unemployment rates have decreased for the War Memorial community although Berkeley and Morgan counties had reported rates higher than West Virginia and national averages (Exhibit 17B).

4. Insurance Status

Exhibit 18A: Uninsured Population, 2017



Source: Projections: ESRI Community Profiles for all counties in PSA and SSA, VA and WV State and National Profiles

Exhibit 18A demonstrates that Berkeley, Hampshire, and Morgan counties have higher uninsured rates than both state and national averages.

In WV, the uninsured rate decreased from 13.2% in 2016 to 6.5% during the reporting period since Medicaid expansion was adopted for all WV counties.

Exhibit 18B: Uninsured Rates by County, State, and National, 2017

Uninsured Rates by County , State, National, 2017	
County/City	% of Population
PSA	
Morgan County, WV	7.4%
SSA	
Berkeley County, WV	7.7%
Hampshire County, WV	8.7%
WV	6.5%
National	10.7%

Source: Projections: ESRI Community Profiles for all counties in PSA and SSA, VA and WV State and National Profiles

All counties within the War Memorial Community reported uninsured rates higher than the state averages (**Exhibit 18B**).

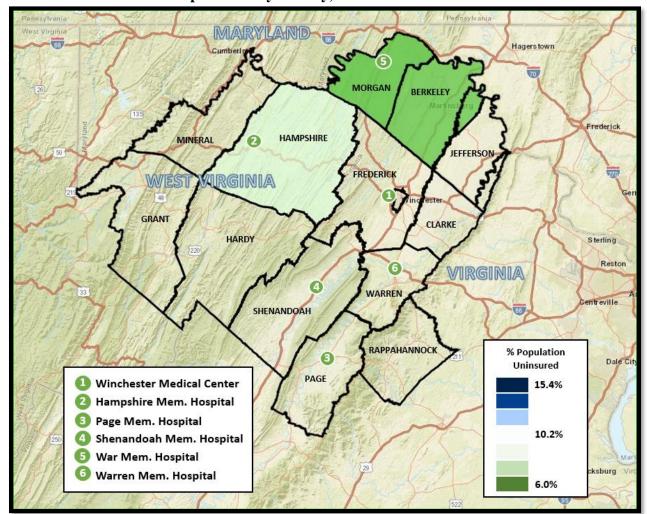


Exhibit 18C: Uninsured Populations by County, 2018

In the War Memorial Community, the lowest percent of uninsured people was located in Morgan County at 7.4 percent (**Exhibit 18C**).

5. Crime

Exhibit 19: Violent and Property Crime Rates per 100,000 Population, 2016

	Crime Rates 2016												
County/City	Population	Violent crime	Murder and non-negligent manslaughter	Rape (revised definition) ⁵	Robbery	Property crime	Burglary	Larceny- theft	Aggravated assault	Motor vehicle theft	Arson		
PSA	302,857												
Morgan	18,473	50	0	5	0	70	20	48	45	2	0		
SSA	218,544												
Berkeley	118,793	78	2	14	16	952	248	67	46	37	5		
Hampshire ⁶	25,339	~	?	~	~	~	~	~	?	~	~		
West Virginia Total	1,895,717	302.0	4.0	27.3	35.2	235.5	2,034.7	484.9	1,447.3	102.5	N/A		

Sources: Violent crime counts retrieved from the Federal Bureau of Investigation, Uniform Crime Reports, 2016. Projections: ESRI Detailed Age Profiles PSA and SSA All counties. Retrieved from: https://ucr.fbi.gov/crime-in-theu.s/2016/crime-in-the-u.s.-2016/tables/table-8/table-8-state-cuts/west-virginia.xls

Berkeley and Morgan counties had higher numbers of offenses for violent crimes, and larceny-theft, aggravated assault and violent crimes than Hampshire County. Berkeley County had higher rate of offenses for property crimes, including burglary, larceny-theft, aggravated assault and violent crimes than Morgan County (Exhibit 19).

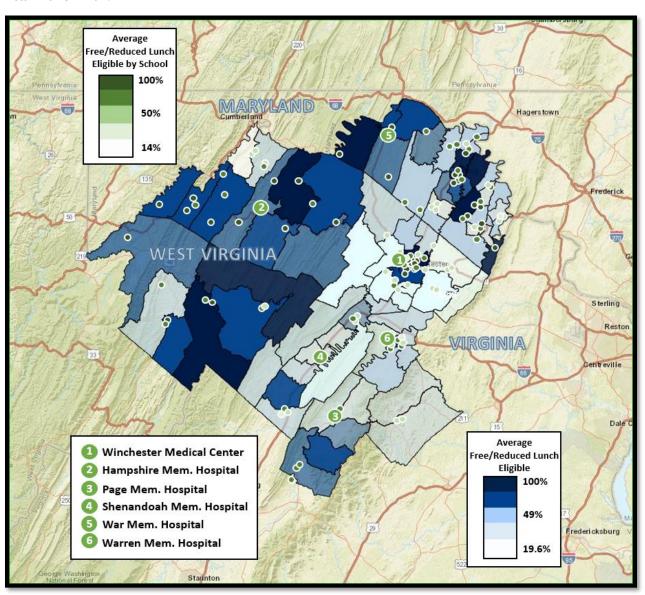
^{5 1.} Rate per 100,000 inhabitants - Data shows the number of offenses reported within each county; 2 The figures shown in this column for the offense of rape were reported using the revised Uniform Crime Reporting (UCR) definition of rape. See the data declaration for further explanation; 3. The figures shown in this column for the offense of rape were reported using the legacy UCR definition of rape. See the data declaration for further explanation; 4. Data shown in this table do not reflect county totals but are the number of offenses reported by the sheriff's office or county police department

⁶ FBI Data was not available for Hampshire County

6. Eligibility for the National School Lunch Program

Schools participating in the National School Lunch Program are eligible to receive financial assistance from the United States Department of Agriculture (USDA) to provide free or reduced-price meals to low-income students. Schools with 40 percent or more of their student bodies receiving this assistance are eligible for school-wide Title I funding, designed to ensure that students meet grade-level proficiency standards (**Exhibit 20**).

Exhibit 20A: Public School Students Eligible for Free or Reduced-Price Lunches, School Year 2018 - 2019



Source: Northern Shenandoah Valley Regional Commission

In the War Memorial community, there were 27 schools eligible for Title 1 funding (**Exhibit 20A**).

Exhibit 20B: West Virginia Department of Education - County Percent Need Data for Claim Date October 1, 2015

County	Number of Students	Free Eligible	Free %	Reduced Lunch Eligible	Reduced Lunch %	Total Free / Reduced	Total % Free / Reduced Lunch
Berkeley County Public Schools	18,539	8,980	48.44%	1,054	5.69%	10,034	54.12%
Hampshire County Public Schools	3,414	1,888	55.30%	241	7.06%	2,129	62.36%
Morgan County Public Schools	2,533	1,776	70.11%	0	0.00%	1,776	70.11%

Source: West Virginia Department of Education, Retrieved from: https://wwde.state.wv.us/ocn-download/PlaybookInfo/DataStatistics/Percent_Needy_2016_CEO_Ungrouped.pdf

The National School Lunch Program state allocation for West Virginia was \$213,153. All of Morgan County School Students (K-12) receive free breakfast and lunch regardless of income. This is a designation that was given by the state given that Morgan County is considered an area of poverty (**Exhibit 20B**).

7. Changing Health Care

West Virginia Medicaid Expansion

On Thursday, May 2, 2013, Governor Earl Ray Tomblin joined by U.S. Sen. Rockefeller, President and CEO of United Health System Tom Jones, and CEO of Thomas Health Systems Steve Dexter, announced the decision to expand Medicaid in West Virginia.

Exhibit 21: Medicaid Expansion by County, 2016

County	Number of People
Berkeley, WV	8,937
Grant, WV	912
Hampshire, WV	2,037
Hardy, WV	1,304
Jefferson, WV	3,792
Mineral, WV	2,026
Morgan, WV	1,506
Total People with Medicaid (insurance)	20,514

Source: West Virginia Department of Health and Human Services, West Virginia Bureau for Medical Services, 2019. Retrieved from: https://dhhr.wv.gov/bms/Medicaid%20Expansion/Pages/default.aspx

In 2016, Berkeley County had the most people who were enrolled in Medicaid.

Local Health Status and Access Indicators

This section examines health status and access to care data for the War Memorial community. Data sources include: (1) County Health Rankings; (2) West Virginia Department of Health; and (3) Behavioral Risk Factor Surveillance System. Indicators also were compared to Healthy People 2020 goals.

1. County Health Rankings

County Health Rankings, a collaboration between the Robert Wood Johnson Foundation and the University of Wisconsin Population Health Institute, examines a variety of health status indicators and ranks each county/city within each commonwealth or state in terms of "health factors" and "health outcomes." These health factors and outcomes are composite measures based on several variables grouped into the following categories: length of life (years of potential life lost before age 75), quality of life (percent of people reporting poor or fair health and the number of physically and mentally unhealthy days within the last 30 days), health behaviors (tobacco use, diet & exercise, alcohol & drug use, sexual activity), clinical care (access to care, quality of care), social and economic factors (education, employment, income, family & social support, community safety), and physical environment (air & water, housing & transit). County Health Rankings relies on data from 2011 to 2017.

Exhibits 22 illustrates each county's ranking for each composite category in 2019. Rankings indicate how each county in West Virginia ranked compared to the 55 counties in the state. A rank of one indicates the best county/city in the state. Indicators are shaded based on the county's percentile for the state or commonwealth ranking. For example, Hampshire, Hardy and Jefferson Counties Clinical Care physical environment was more than 75 percent worse than the U.S. average, and the cell in the table for the county was shaded to reflect this. Cells in the tables below are shaded if the indicator for a county/city in the WMC community exceeded the national average for that indicator by more than ten percent.

Exhibit 22: County Rank among 55 West Virginia Counties, 2019

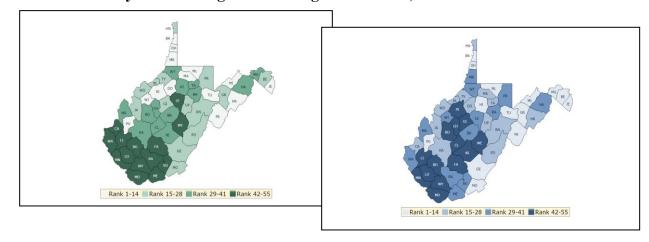


Exhibit 23: County Rank among 55 West Virginia Counties, 2019

Indicator Category	Indicator Category Berkeley		Gra	rant Hampshire		Hardy		Jefferson		Mineral		Morgan		
Comparison for Previous CHNA	2016	2019	2016	2019	2016	2019	2016	2019	2016	2019	2016	2019	2016	2019
Health Outcomes	14	25↓	11	21↓	26	32↓	19	13	1	1	13	10	13	35↓
Length of Life (50%)	22	30↓	6	5	28	35↓	15	15	3	3	14	10	14	38↓
Quality of Life (50%)	13	18↓	27	36↓	17	21↓	23	12	2	12↓	19	20↓	19	24↓
Health Factors ⁷	20	9	22	11	43	32	40	22	2	3↓	5	6↓	5	5
Health Behaviors (30%)	43	34	21	20	36	24	41	12	3	12↓	2	11↓	2	3↓
Clinical Care (20%)	8	13↓	25	25	51	46	35	49↓	15	49↓	36	9	36	32
Social & Economic Factors (40%)	8	4	24	15	41	26	38	22	1	22↓	3	8↓	3	5↓
Physical Environment (10%)	46	27	5	2	15	24↓	11	6	42	6	38	5	38	15

Source: 2019 County Health Ranking

↓ = If ranking has changed from previous 2016 assessment.

WV Health Outcomes Key							
Rank 1-14							
Rank 15-28							
Rank 19-41							
Rank 42-55							

WV Health Factors Key							
Rank 1-14							
Rank 15-28							
Rank 19-41							
Rank 42-55							

⁷ Health Factors is a weighted average based on health behaviors, clinical care, social & economic factors and physical environment.

Exhibit 24A: County/City Data Compared to U.S. Average, West Virginia Counties, 2019

2019	Berkeley	Grant	Hampshire	Hardy	Jefferson	Mineral	Morgan	West Virginia
Health Outcomes	25	21	32	13	1	10	38	~
Length of Life	30	5	35	15	3	10	38	~
Premature Death (Years of Potential Life Lost Rate)	9,647	7,372	10,535	8,792	7,197	7,984	11,410	10,473
Quality of Life	18	36	21	12	1	20	24	~
Poor or Fair Health (Percent Fair/Poor)	24%	22%	22%	22%	21%	18%	23%	20%
Poor Physical Health Days (Physically Unhealthy Days)	5.2	4.9	5.2	4.9	4.8	4.4	5.2	5
Poor Mental Health Days (Mentally Unhealthy Days)	5.2	5.2	5.1	5.1	4.9	4.5	4.9	4.9
Low Birthweight (Percent LBW)	9%	8%	10%	9%	9%	8%	8%	10%

Key	
Unreliable or missing data	~
Higher than state average	

Exhibit 24B: County/City Data Compared to U.S. Average, West Virginia Counties, 2019

2019	Berkeley	Grant	Hampshire	Hardy	Jefferson	Mineral	Morgan	West Virginia
Health Factors	9	11	32	22	3	6	5	~
Health Behaviors	34	20	24	12	2	11	3	
Adult Smoking (Percent Smokers)	23%	21%	22%	20%	19%	22%	20%	25%
Adult Obesity (Percent Obese)	35%	37%	38%	37%	35%	34%	38%	36%
Food Environment Index	8	7.7	6.8	7.3	8.9	7.7	8.1	6.9
Physical Inactivity (Percent Physically Inactive)	28%	30%	26%	29%	22%	26%	25%	28%
Access to Exercise Opportunities (Percent with Access)	44%	37%	48%	67%	55%	62%	63%	60%
Excessive Drinking (Percent)	12%	13%	11%	11%	11%	16%	13%	12%
Alcohol-impaired Driving Deaths (Percent)	37%	29%	32%	35%	35%	20%	11%	31%
Sexually Transmitted Infections (Chlamydia Rate)	277.9	144.5	81.4	151.6	263.8	189.4	97.0	261.4
Teen Births	36	31	46	40	37	19	32	23

Key							
Unreliable or missing data	~						
Higher than state average							

Exhibit 24C: County/City Data Compared to U.S. Average, West Virginia Counties, 2019

2019	Berkeley	Grant	Hampshire	Hardy	Jefferson	Mineral	Morgan	West Virginia
Clinical Care	8	25	51	35	15	9	36	~
Uninsured (Percent)	6%	7%	9%	8%	6%	6%	7%	7%
Primary Care Physicians (Ratio)	2,230:1	1,960:1	4,660:1	4,630:1	1,880:1	3,050:1	1,960:1	1,270:1
Dentists (Ratio)	1,920:1	2,330:1	2,930:1	1,960:1	3,130:1	3,020:1	3,540:1	1,860:1
Mental Health Providers (Ratio)	618:1	1,300:1	1,680:1	2,290:1	1,480:1	1,240:1	1,970:1	832:1
Preventable Hospital Stays (Rate)	5,194	6,071	4,815	5,984	4,060	4,620	3,641	5,683
Mammography Screening (Percent)	36%	44%	39%	39%	33%	49%	33%	38%
Flu Vaccinations	46%	38%	38%	30%	39%	43%	42%	41%

Key	
Unreliable or missing data	~
Lower than state average	
Higher than state average	

Exhibit 24D: County/City Data Compared to U.S. Average, West Virginia Counties, 2019

2019	Berkeley	Grant	Hampshire	Hardy	Jefferson	Mineral	Morgan	West Virginia
Social and Economic Factors	4	15	26	22	1	8	5	~
High School Graduation (Graduation Rate)	89%	94%	95%	84%	93%	89%	97%	94%
Some College (Completion Rate)	55%	57%	45%	41%	46%	62%	51%	52%
Unemployment (Rate)	5.20%	3.70%	5.60%	3.90%	5.00%	3.10%	5.40%	4.00%
Children in Poverty (Percent in Poverty)	24%	17%	22%	26%	22%	12%	22%	19%
Income Inequality (Ratio)	4.9	3.9	4.5	4.2	4	4.2	4.2	3.9
Children in single-parent households	34%	36%	26%	39%	39%	24%	34%	18%
Social Associations (Association Rate)	12.9	8.7	11.9	9.9	11.5	9.8	14.2	14.7
Violent Crime (Rate)	330	168	224	227	429	187	242	407
Injury Deaths (Rate)	114	121	72	122	91	91	84	133

Key	
Unreliable or missing data	~
Higher than state average	

Exhibit 24E: County/City Data Compared to U.S. Average, West Virginia Counties, 2019

2019	Berkeley	Grant	Hampshire	Hardy	Jefferson	Mineral	Morgan	West Virginia
Physical Environment	27	2	24	6	43	5	15	~
Air Pollution - Particulate Matter (Average Daily PM2.5)	9.6	9.7	8.1	8.6	8.2	9.6	8.7	12.7
Drinking Water Violations (Presence of Violations)	N/A	No	No	Yes	Yes	Yes	No	N/A
Severe Housing Problems (Percent)	11%	14%	9%	11%	8%	13%	9%	15%
Driving Alone to Work (Percent Driving Alone)	82%	83%	82%	80%	79%	80%	82%	77%
Long Commute-Driving Alone (Percent)	33%	38%	33%	56%	30%	53%	37%	38%

Key	
Unreliable or missing data	~
Higher than state average	

Exhibit 24(A-E) highlights the following comparatively unfavorable indicators:

- Adult obesity in Hampshire, Hardy, and Morgan counties;
- The supply of primary care physicians, dentists, and mental health providers in War Memorial's community;
- Percent of children in poverty in Berkeley County;
- Unemployment rates in Berkeley, Hampshire, and Morgan counties;
- The rate of social associations;
- Percent of female Medicare enrollees that received mammography screenings in Morgan County;
- Percent of workforce that drives alone to work in Berkeley, Hampshire, and Morgan counties

2. West Virginia Department of Health and Human Resources

The Centers for Disease Control and Prevention data includes indicators regarding a number of health issues. In **Exhibits 25** through **33**, cells are shaded if the mortality rate for a county in the War Memorial community exceeded the West Virginia average by more than ten percent for that condition. Supplemental cancer incidence data was also gathered from the Centers for Disease Control and Prevention.

Exhibit 25: Leading Causes of Death by West Virginia County/City, 2017

	Berkeley, WV	Grant, WV	Jefferson, WV	Hampshire, WV	Hardy, WV	Morgan, WV	Mineral, WV	wv	National
Total Deaths All Ages									
Total Deaths Rate									
Malignant Neoplasms (Cancer) Rate	206.78	154.85	197.07	202.46	169.79	205.64	197.93	179.44	152.49
Diseases of Heart Rate	220.14	232.51	223.43	210.48	238.9	204.9	241.79	191.98	165.04
Cerebrovascular Diseases Rate	48.6	37.54	49.95	41.33	52.55	41.55	47.31	41.78	37.59
Chronic Lower Respiratory Diseases Rate	55.37	48.93	51.11	50.47	48.37	45.48	52.14	64.26	40.92
Alzheimer's Disease Rate	27.47	14.06	30.34	18.32	20.96	40.17	23.61	30.55	31.04
Diabetes Mellitus Rate	28.99	13.13	27.62	34.19	29.46	26.1	30.6	33.98	21.45
Nephritis and Nephrosis Rate	17.76	18.21	16.31	18.17	18.69	23.18	17.67	17.11	13.01
Septicemia Rate	13.19	11.25	12.16	11.28	16.36	15.36	14.92	14.63	10.56
Influenza and Pneumonia Rate	20.79	14.33	15.26	15.11	27.01	18.55	16.06	18.16	14.3
Suicide Rate	15.38	16.1	11.95	15.12	16.27	18.28	17.14	21.06	14.01
Chronic Liver Disease Rate	11.11	8.49	11.06	12.24	11.18	10.39	11.34	13.97	10.88
Primary Hypertension & Renal Disease Rate	8.15	3.96	7.15	9.78	7.44	5.77	13.75	13.05	9

Source: West Virginia World Life Expectancy, 2017

According to West Virginia World Life Expectancy, Mineral County compared unfavorably to the national level on ten indicators reporting 10 – 49 percent worse than the national average. Mortality due to cancer, heart disease, and cerebrovascular disease were greater than West Virginia and national averages (**Exhibit 25**).

Key	
Rates unreliable due to small sample size sample size	~
Ranging from better than National up to 10% worse than National	
10-49% worse than National	
50-74% worse than National	
> 75% worse than National	

Exhibit 26: Motor Vehicle Injury-Related Mortality and Suicide Rates by County, 2017

2017									
County/City	Crashes	Fatalities	Injuries	Death Rate Per 1,000 Drivers ⁸	Suicide Rate ⁹				
PSA									
Morgan County, WV	~	~	~	67.4	18.3				
SSA									
Berkeley County, WV	~	~	~	65.1	15.4				
Hampshire County, WV	~	~	~	72.8	15.1				
WV	~	1,892	~	100.3	21.1				
National	~	~	~	49.4	14.0				

Source: World Life Expectancy, 2017

All counties in the War Memorial community reported lower rates of mortality related to suicide than the state average (Exhibit 26).

⁸ Virginia data retrieved from https://www.dmv.virginia.gov/safety/crash_data/crash_facts_17.pdf
West Virginia data retrieved from: https://www.worldlifeexpectancy.com/usa/west-virginia-accidents
⁹ West Virginia data retrieved from: https://www.worldlifeexpectancy.com/usa/west-virginia-accidents

Exhibit 27: Cancer Mortality Rates by County, 2015

	Cancer Mortality Rates by County, 2011-2015 Data									
	Berkeley, WV	Grant, WV	Jefferson, WV	Hampshire, WV	Hardy, WV	Morgan, WV	Mineral, WV	wv	National	
All Cancers	204.1	161.1	171.8	197	172.3	191	182.5	193.1	163.5	
Colorectal	23.5	~	14.4	21.9	~	21.1	14.9	18.4	14.5	
Lung and Bronchus	62.9	50.9	47.8	60.5	44.9	53.7	58.4	58.8	43.4	
Breast	23.9	?	21.3	21.8	~	~	19.7	22.2	20.9	
Prostate	18.1	~	19	~	~	~	~	17.6	19.5	

Source: Conduent Platform retrieved from: https://www.valleyhealthlink.com/About-Us/Community-Benefit.aspx, Rates are per 100,000 population.

Key	
Rates unreliable due to small sample size	~
Rates higher than both WV and National averages	

Berkeley, Hampshire and Morgan County residents experienced cancer mortality rates higher than the West Virginia and national averages for colorectal cancer. Both Berkeley and Hampshire counties reported cancer mortality rates higher than both West Virginia national averages for lung and bronchus. Berkeley County showed the highest rates for breast cancer in the War Memorial community (**Exhibit 27**).

Exhibit 28: Cancer Incident Rates by County, 2015

Cancer Incidence Rates by County, 2015 Data									
	Berkeley, WV	Grant, WV	Jefferson, WV	Hampshire, WV	Hardy, WV	Morgan, WV	Mineral, WV	WV	National
All Cancers	482.0	369.8	442.2	462.4	377.4	407.9	446.7	469.9	441.2
Colorectal	48.2	48.3	40.5	52.5	36.4	42.9	36.9	47.0	39.2
Lung and Bronchus	85.4	59.3	67.7	83.7	63.2	69.1	78.9	80.3	60.2
Breast	130.4	82.9	116.3	101.2	80.6	112.2	113.9	116.3	124.7
Prostate	104.0	39.9	104.2	71.6	84.3	85.3	83.1	94.7	109.0

Source: Conduent Platform retrieved from: https://www.valleyhealthlink.com/About-Us/Community-Benefit.aspx, Rates are per 100,000 population.

Key	
Rates unreliable due to small sample size	~
Rates higher than both WV and National averages	

Berkeley, Grant and Hampshire County residents experienced cancer mortality rates higher than the West Virginia and national averages for colorectal cancer. Berkeley County also reported high incidence rates for breast cancer. Lung and bronchus cancer rates have been reported in six of the seven counties to be higher than the West Virginia and national averages (**Exhibit 28**).

Exhibit 29: Communicable Disease by County and Health District, 2016

Communicable Diseases by County, Virginia and West Virginia 2016									
County/Region	Chlamydia	Gonorrhea	Lyme Disease Incidence Rate ¹⁰						
PSA									
Morgan County, WV	108.3	11.4	~						
SSA									
Berkeley County, WV	341.8	128.6	~						
Hampshire County, WV	125.2	20.9	~						
West Virginia	222.8	70.2	16.2						
National (2017)	528.8	170.58	9.1						

Source: West Virginia Lyme Disease Incidence Rate, MSN, 2016

Key	
Rates unreliable due to small sample size	~
Ranging from better than State average up to 10% worse	
11-49% worse than State average	
50-74% worse than State average	
> 75% worse than State average	

In 2016, Berkeley County reported chlamydia and gonorrhea incident rates worse than the state average (**Exhibit 29**).

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 $^{^{10} \} West \ Virginia \ data, 2017 \ retrieved \ from: \ \underline{https://www.msn.com/en-us/health/medical/worst-states-for-lyme-disease/ar-AAy7KoV}$

Exhibit 30: Maternal and Child Health Indicators by County/City and State, 2016

Indicator, 2016	Berkeley, WV	Grant, WV	Hardy, WV	Hampshire, WV	Jefferson, WV	Mineral, WV	Morgan, WV	WV	National
Low birth weight infants	7.1	7.9	8.9	9.9	7	11.8	6.8	8.9	8.3
Very low birth weight infants	1	0.5	1.5	2.6	1.9	1.9	1.8	1.6	1.4
Teen pregnancy rate 10-19**	7.3	13.4	9.4	10.2	13.9	12.7	23.6	13.7	18.8
No prenatal care in first trimester	19.1	30.1	19.4	26.9	28.2	19.4	24.8	22.5	23
Infant mortality rate	4.9	5.3	6.6	13.2	19.1	7.2	8.8	7.3	5.9

Sources: Virginia Department of Health, 2016, and Conduent Platform retrieved from https://www.valleyhealthlink.com/About-Us/Community-Benefit.aspx

^{**}Rates per 1,000 live births.

Key	
Rates unreliable due to small sample size	~
Ranging from better than VA up to 10% worse than VA	
11-49% worse than VA	
50-74% worse than VA	
> 75% worse than VA	

Infant mortality rates were reported to be 75 percent worse that West Virginia for Hampshire and Jefferson counties. Grant, Hampshire and Jefferson counties reported rates of no prenatal care in the first trimester more than 25 percent higher than the West Virginia average. In Morgan County, teen pregnancy rates for the 10-19 year old population were higher than the West Virginia average. Infant mortality rates were reported to be higher in Hampshire and Morgan counties for War Memorial's community (**Exhibit 30**).

3. Behavioral Risk Factor Surveillance System

Data collected by the Centers for Disease Control and Prevention's (CDC) Behavioral Risk Factor Surveillance System (BRFSSS) are based on a telephone survey that gathers data on various health indicators, risk behaviors, healthcare access, and preventive health measures. Data is collected for the entire U.S. Analysis of BRFSS data can identify localized health issues and trends, and enable county, state (or Commonwealth), or nation-wide comparisons.

Exhibit 31 compares BRFSS indicators to state and U.S. averages for the counties in the War Memorial community.

Exhibit 31: BRFSS Indicators and Variation from the State of West Virginia, 2013

Indica	ator 2015	Berkeley, WV	Grant, WV	Jefferson, WV	Hampshire, WV	Hardy, WV	Morgan, WV	Mineral, WV	wv
	Binge drinkers ¹¹	~	~	~	9.9%	DSU	10.1%	7.2%	9.3%
	Excessive drinkers ¹²	13.4%	11.4%	15.6%	11.4%	11.4%	12.0%	12.5%	11.8%
Health Behaviors	Current smoker	22.7%	21.2%	18.8%	21.6%	20.4%	20.4%	22.2%	24.8%
	No physical activity in past 30 days	27.6%	29.9%	25.3%	36.1%	29.4%	25.3%	26.0%	27.8%
	Unable to visit doctor due to cost	~	~	~	~	~	~	~	14.8%
Access	Rate of primary care providers (PCP) per 100,000	45	51	53	21	22	51	33	79
	Do not have health care coverage under 65	6.4%	6.6%	6.1%	8.7%	8.0%	7.4%	6.0%	6.5%
	Overweight or obese	35.0%	37.3%	38.4%	38.0%	36.5%	38.4%	33.9%	36.3%
	Told have diabetes ¹³	10.5%	14.5%	8.8%	11.4%	10.9%	12.5%	12.3%	12.7%
Health Conditions	Poor mental health > number of days/month ¹⁴	5.2%	5.1%	4.5%	5.1%	4.9%	4.9%	4.9%	5.2%
Mental Health	Poor physical health > number of days/month ¹⁵	4.9%	5.2%	4.4%	4.9%	4.8%	5.0%	5.2%	5.2%
O II II W	Social-emotional support lacking: Adults (percent)	~	~	~	14.9%	23.8%	21.2%	15.6%	19.1%
Overall Health	Reported poor or fair health	22.1%	22.2%	18.2%	21.8%	20.6%	19.7%	22.6%	24.1%

Source: CDC BRFSS, 2015, DSU=Data Statistically Unreliable

In Berkeley, Jefferson, Morgan and Mineral counties, the percentage of people who reported being excessive drinkers or heavy drinkers was higher than the West Virginia average. Grant, Hampshire, Hardy and Morgan counties had four or more indicators that were worse than the West Virginia average. The obesity indicator was higher in five of the seven West Virginia counties compared to the West Virginia average (**Exhibit 31**).

^{11 *}Adult males having five or more drinks on one occasion; adult females having four or more drinks on one occasion.

^{12 **}Adult men having more than two drinks per day; adult women having more than one drink per day.

¹³ Total, Adults Aged 20+ Years, Age-Adjusted Percentage, Virginia, 2015

¹⁴ Average number of reported mentally unhealthy days per month among adults 18 years and over

¹⁵ Average number of reported physically unhealthy days per month among adults 18 years of age and over

Ambulatory Care Sensitive Conditions

This section examines the frequency of discharges for Ambulatory Care Sensitive Conditions (ACSCs, frequently referred to as Prevention Quality Indicators or PQIs) throughout WMC's community.

ACSC are eighteen health "conditions for which good outpatient care can potentially prevent the need for hospitalization or for which early intervention can prevent complications or more severe disease." As such, rates of hospitalization for these conditions can "provide insight into the quality of the health care system outside of the hospital," including the accessibility and utilization of primary care, preventive care and health education. Among these conditions are: diabetes, perforated appendixes, chronic obstructive pulmonary disease (COPD), hypertension, congestive heart failure, dehydration, bacterial pneumonia, urinary tract infection, and asthma.

Disproportionately high rates of discharges for ACSC indicate potential problems with the availability or accessibility of ambulatory care and preventive services and can suggest areas for improvement in the health care system and ways to improve outcomes. In Exhibits 32, 34, and 35 cells are shaded if the value is at all worse than West Virginia averages, with darker shading indicating the value is more than 25 percent worse than West Virginia.

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Agency for Healthcare Research and Quality (AHRQ) Prevention Quality Indicators, accessed online at http://archive.ahrq.gov/data/hcup/factbk5/factbk5d.htm on June 28, 2013.

1. County-Level Analysis by Payer

Exhibit 32: War Memorial Discharges for ACSC by County and Payer¹⁷, 2018

Percentage of IP ACSC Discharges to Total ACSC Discharges							
County/Service Area	Blue cross	Medicaid	Medicare	Other	Commercial	Self	
PSA	5.1%	7.4%	81.8%	0.0%	4.0%	1.7%	
Morgan	5.1%	7.4%	81.8%	0.0%	4.0%	1.7%	
SSA	0.0%	14.3%	85.7%	0.0%	0.0%	0.0%	
Berkeley	0.0%	14.3%	85.7%	0.0%	0.0%	0.0%	
Hampshire	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Total	0.0%	1.1%	6.3%	0.0%	0.0%	1.6%	

Source: Valley Health System, 2018 Inpatient Data.

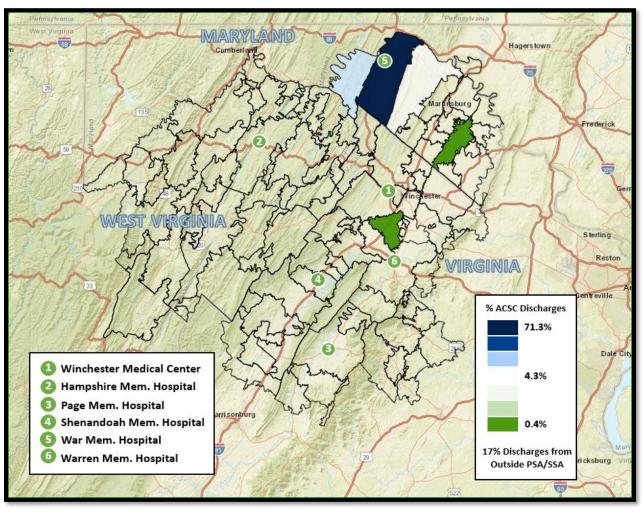
Medicare patients had the highest proportion of discharges for ACSCs. Self-pay patient (typically uninsured individuals) show a decrease from 2.0 percent in 2016 to 1.6 percent for ACSC. Berkeley and Morgan counties in West Virginia, had the highest percentage of Medicaid discharges for War Memorial's community (**Exhibit 32**).

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¹⁷ Discharges from all Valley Health System hospitals.

2. County-Level Analysis

Exhibit 33: Inpatient Discharges 18 for ACSC by County and Zip Code for War Memorial, 2018



Source: Northern Shenandoah Valley Regional Commission, Analysis of data from Valley Health System, 2015.

The highest percentage of ACSC discharges were from zip codes: 25411 in Morgan County (Berkeley Springs, WV, 71.3%), and 21750 in Frederick County, MD (Hancock, MD, 10.0%) within the War Memorial community (**Exhibit 33**).

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¹⁸ 2018 Discharges are from all Valley Health hospitals.

3. Hospital-Level Analysis

Exhibit 34: ACSC Inpatient (IP) Discharges by Hospital, 2018

IP ACSC Discharges by Hospital 2018							
Entity Name	Total IP ASCS Discharges	Total IP Discharges	Percentage of IP ACSC Discharges to Total IP Discharges				
Hampshire Memorial Hospital	249	415	60.0%				
Page Memorial Hospital	294	751	39.1%				
Shenandoah Memorial Hospital	1,213	1,505	80.6%				
War Memorial Hospital	230	487	47.2%				
Warren Memorial Hospital	1,570	1,816	86.5%				
Winchester Medical Center	12,410	23,155	53.6%				
Total	15,966	28,129	56.8%				

Source: Valley Health System, 2018 Inpatient Data.

Page Memorial and War Memorial Hospitals had the lowest percent of ACSC discharges of all hospitals in Valley Health. Shenandoah Memorial Hospital had the highest percent of ACSC discharges for 2015 (**Exhibit 34**).

Exhibit 35: Discharges for ACSC by Condition and Age, War Memorial Hospital, 2018

Discharges for ACSC by Condition and age for War Memorial, 2018							
Condition	0 to 17	18 to 39	40 to 64	65 +	Total		
Heart failure	~	~	1	2	3		
Pneumonia	~	1	10	31	42		
Asthma	~	1	1	1	3		
Urinary tract infection	~	~	1	8	9		
Diabetes	~	~	~	4	4		
Dehydration	~	~	~	1	1		
Hypertension	~	~	~	~	0		
Angina	~	~	~	~	0		
Appendix	~	~	~	~	0		
Total	0	2	13	47	62		
Percent Total	0.0%	4.3%	21.0%	75.8%	100.0%		

Source: Valley Health System, 2018 Inpatient Data¹⁹.

The top ACSC conditions at War Memorial was bacterial pneumonia, urinary tract infection for patients aged 65+ years older. Patients aged 65 years and over had the highest percentage of discharges for ACSC conditions (**Exhibit 35**).

¹⁹ Discharges from all Valley Health System hospitals. *Heart failure codes (428.1, I11.0, I50.21, I50.23, I50.31, I50.33, I50.9), **Pneumonia codes (J15.9, 482.9, J18.9, J13, J18.9, J11.00, J15.6, 480.9, 481, 482, 482.1, 486, 487, J10.00, J15.7, P23.6, A40.3, J12.9), ***Asthma codes (J45.901, J45.42, 493.92, 493.01, 493.02, 493.21, J45.902, J45.41, J45.909, J45.42, 493.92), ***Diabetes codes (648.01, E10.10, O24.410, O24.419, O24.420, O24.429, E10.11, E10.621, E10.69, E11.21, E11.43, E11.52, E11.621, E10.69, E11.21, E11.628, E11.649, E11.65, E11.69, E09.65, E10.649, E11.40, E11.51)

Community Need Index™ and Food Deserts

1. Dignity Health Community Need IndexTM

Dignity Health, a California-based hospital system, developed and has made available for public use a *Community Need Index*TM (CNI) that measures barriers to health care access by county/city and ZIP code.²⁰ The index is based on five social and economic indicators:

1. Income Barrier

- Percentage of households below poverty line, with head of household age 65 or more
- Percentage of families with children under 18 below poverty line
- Percentage of single female-headed families with children under 18 below poverty line

2. Cultural Barrier

- Percentage of population that is minority (including Hispanic ethnicity)
- □ Percentage of population over age 5 that speaks English poorly or not at all

3. Education Barrier

• Percentage of population over 25 without a high school diploma

4. Insurance Barrier

- ▶ □ Percentage of population in the labor force, aged 16 or more, without employment
- Percentage of population without health insurance

5. Housing Barrier

• Percentage of households renting their home

The CNI provides a score for every populated ZIP code in the United States on a scale of 1.0 to 5.0. A score of 1.0 indicates a ZIP code with the least need, while a score of 5.0 represents a ZIP code with the most need.

Exhibit 35 presents the *Community Need Index*TM (CNI) score of ZIP codes in the community by each county in the War Memorial Hospital community, weighted by the CNI score and population of each.

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²⁰ Accessed online at http://cni.chw-interactive.org/ on June 28, 2013.

Exhibit 35: Community Need IndexTM Score by County and ZIP Code, 2018

SERVICE AREA	COUNTY	CITY/TOWN NAME	ZIP	CNI SCORE
Primary	Morgan, WV	Berkeley Springs	25411	2.8
Primary	Morgan, WV	Great Cacapon	25422	2.4
Primary	Morgan, WV	Paw Paw	25434	3.0
Secondary	Berkeley, WV	Bunker Hill	25413	2.4
Secondary	Berkeley, WV	Falling Waters	25419	2.8
Secondary	Berkeley, WV	Gerrardstown	25420	1.4
Secondary	Berkeley, WV	Hedgesville	25427	2.2
Secondary	Berkeley, WV	Inwood	25428	2.4
Secondary	Berkeley, WV	Martinsburg	25401	4.2
Secondary	Berkeley, WV	Martinsburg	25405	3.0
Secondary	Berkeley, WV	Martinsburg	25404	3.0
Secondary	Berkeley, WV	Martinsburg	25403	2.2
Secondary	Hampshire, WV	Augusta	26704	2.8
Secondary	Hampshire, WV	Bloomery	26817	2.0
Secondary	Hampshire, WV	Capon Bridge	26711	2.4
Secondary	Hampshire, WV	Green Spring	26722	2.4
Secondary	Hampshire, WV	High View	26808	2.2
Secondary	Hampshire, WV	Levels	25431	2.6
Secondary	Hampshire, WV	Purgitsville	26852	2.4
Secondary	Hampshire, WV	Rio	26755	3.0
Secondary	Hampshire, WV	Romney	26757	3.6
Secondary	Hampshire, WV	Shanks	26761	3.2
Secondary	Hampshire, WV	Slanesville	25444	2.4
Secondary	Hampshire, WV	Springfield	26763	2.4

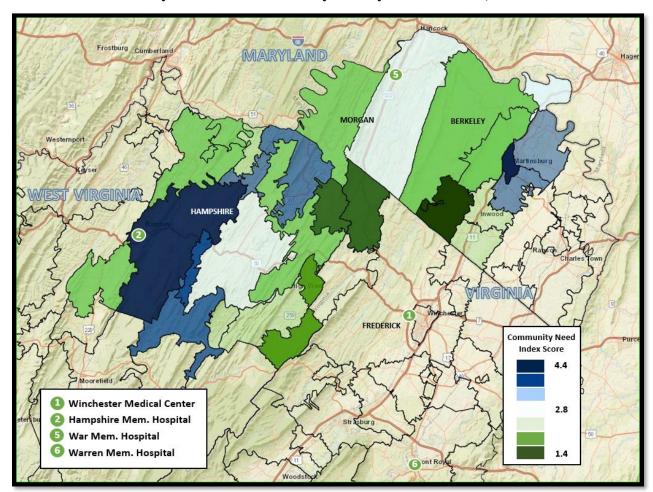


Exhibit 37: Community Need IndexTM Score by County and ZIP Code, 2018

Source: ESRI 2019, Created by Planning and Business Development

ZIP codes 25401 (Martinsburg, Berkeley County), and 26757 (Romney, Hampshire County) scored in the "Highest Need" category (ranges from 3.6 – 4.4). Areas of middle to high need are located in substantial parts of Berkley, Hampshire, and Morgan counties (**Exhibit 37**).

2. Food Deserts (Lack of Access to Nutritious and Affordable Food)

The U.S. Department of Agriculture's Economic Research Service estimates the number of people in each census tract that live in a food desert, defined as low-income areas more than one mile from a supermarket or large grocery store in urban areas and more than 10 miles from a supermarket or large grocery store in rural areas. Many government-led initiatives aim to increase the availability of nutritious and affordable foods to people living in these food deserts. **Exhibit 38** illustrates the location of food deserts in the War Memorial community.

Hagers town Frederick Sterling HARDY VIRGINIA RAPPAHANNOCK Dale City Winchester Medical Center 🙆 Hampshire Mem. Hospital Page Mem. Hospital **Food Deserts by Census Tract** 🗿 Shenandoah Mem. Hospital LI and LA at 1 and 10 miles War Mem. Hospital LI and LA using vehicle access LI and LA at ½ and 10 miles 🗐 Warren Mem. Hospital

Exhibit 38: Food Deserts by Census Tract

Sources: Northern Shenandoah Valley Regional Commission and the Economic Research Services, U.S. Department of Agriculture, 2015.

War Memorial's community contains nine census tracts identified as food deserts. These are located in Hampshire and Morgan counties (Exhibit 38).

Overview of the Health and Social Services Landscape

This section identifies geographic areas and populations in the community that may face barriers accessing care due to medical underservice or a shortage of health professionals. The section then summarizes various assets and resources available to improve and maintain the health of the community.

Medically Underserved Areas, Communities, and Populations

Medically Underserved Areas and Populations (MUA/Ps) are designated by the Health Resources and Services Administration (HRSA) based on an "Index of Medical Underservice (IMU)." The IMU calculation is a composite of the ratio of primary medical care physicians per 1,000 persons, the infant mortality rate, the percentage of the population with incomes below the poverty level, and the percentage of the population age 65 or over. Areas with a score of 62 or less are considered "medically underserved". ²¹

Medically Underserved Area (MUA) – counties, a group of counties or civil divisions, or a group of urban census tracts in which residents have a shortage of personal health services. The Index of Medical Underservice designates MUAs as a subset of a Medically Underserved Community. Visit Medically Underserved Areas and Populations for more.

Medically Underserved Community (MUC) – a geographic location or population of individuals eligible for designation by the federal government as a Health Professional Shortage Area, Medically Underserved Area, Medically Underserved Population, or Governor's Certified Shortage Area for Rural Health Clinic purposes. As an umbrella term, MUC also includes populations such as homeless individuals, migrant or seasonal workers, and residents of public housing.

Medically Underserved Populations (MUPs) – federally-designated population groups having a shortage of personal health services, often defined as groups who face economic, cultural, or linguistic barriers to health care, and limited access to services. The Index of Medical Underservice designates MUPs.

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²¹ U.S. Health Resources and Services Administration. (n.d.) Guidelines for Medically Underserved Area and Population Designation. Retrieved 2012, from http://bhpr.hrsa.gov/shortage/muaps/index.html.

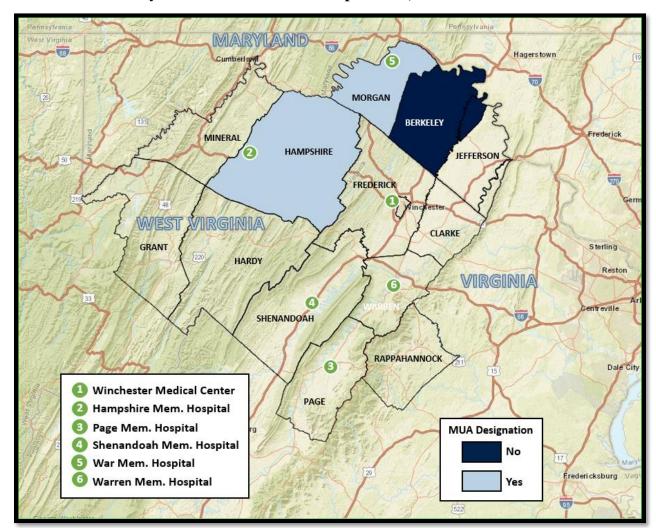


Exhibit 39: Medically Underserved Areas and Populations, 2018

Source: Northern Shenandoah Valley Regional Commission, and Health and Human Services Administration, 2016.

In the War Memorial community, Morgan County reported shortages in all three categories for dental, mental, and primary care services and has been designated as a Medically Underserved Area and a Medically Underserved Population (**Exhibit 39**).

Exhibit 40: Medically Underserved Areas and Populations and Health Professional Shortage Areas, 2018²²

Service Area Name	Designation Type	Primary State Name	Index of Medical Underservice Score	Status	Rural Status
Hampshire County	Medically Underserved Area	West Virginia	61.6	Designated	Partially Rural
Hardy Service Area	Medically Underserved Area	West Virginia	49.9	Designated	Rural
Jefferson Service Area	Medically Underserved Area	West Virginia	47.4	Designated	Non-Rural
Grant District	Medically Underserved Area	West Virginia	53.8	Designated	Rural
MCD (91296) Grant district					
Union District	Medically Underserved Area	West Virginia	61.7	Designated	Rural
MCD (93216) Union district					
Low Income - Morgan County	Medically Underserved Population	West Virginia	60.7	Designated	Rural
Low Income - Mineral County	Medically Underserved Population	West Virginia	63.6	Designated	Partially Rural

Source: Health and Human Services Administration, 2018

The War Memorial Community contains four MUAs located in Hampshire and Morgan counties (Exhibit 40).

²² HRSA, May 2018, Retrieved from: https://bhw.hrsa.gov/shortage-designation/muap

Other Facilities and Resources

1. Federally Qualified Health Centers

Federally Qualified Health Centers (FQHCs) are established to promote access to ambulatory care in areas designated as "medically underserved." These clinics provide primary care, mental health, and dental services for lower-income populations. FQHCs receive enhanced reimbursement for Medicaid and Medicare services and most also receive federal grant funds under Section 330 of the Public Health Service Act. FQHCs throughout the state can be found at: https://www.findahealthcenter.hrsa.gov.

Federally Qualified Health centers are defined as community-based and patient-direct organizations that deliver comprehensive, culturally competent, high-quality primary health care services. Health centers also often integrate access to pharmacy, mental health, substance use disorder, and oral health services in areas where economic, geographic, or cultural barriers limit access to affordable health care services. Health centers deliver care to the nation's most vulnerable individuals and families, including people experiencing homelessness, agricultural workers, residents of public housing, and the nation's veterans

Exhibit 41: Federally Qualified Health Centers

	Exhibit 11, 1 tueruny Quanticu 12 cutti Centers							
Federally Qualified Health Centers								
Health Center Name	County	ZIP CODE	Street Address	City	State			
SCH Healthy Smiles Dental	Berkeley County	25404-3800	58 Warm Springs Ave	Martinsburg	WV			
SCH Martinsburg	Berkeley County	25401-2890	99 Tavern Rd	Martinsburg	WV			
SCH Mobile	Berkeley County	25401-2890	99 Tavern Rd	Martinsburg	WV			
SCH Behavioral Health	Jefferson County	25414-5719	44 Trifecta Pl	Charles Town	WV			
Tri-State Community Health Center - Berkeley Springs	Morgan County	25411-6247	261 Berkmore Pl, Ste 1A	Berkeley Springs	WV			
SCH Migrant Outreach	City of Winchester	22601-4929	867 Fairmont Ave	Winchester	VA			
SCH Winchester	City of Winchester	22601-3054	1330 Amherst St	Winchester	VA			
Mountaineer Community Health Center, Inc.	Morgan County	25422	783 Winchester St	Great Cacapon	WV			

Source: Health and Human Services Administration, 2018, retrieved from https://findahealthcenter.hrsa.gov/?zip=&radius=5&incrementalsearch=true

There are currently five FQHC sites operating in the War Memorial community, with additional FQHC sites in neighboring communities (**Exhibit 41**).

2. Local Clinics and Health Departments

In addition to the FQHCs, there are other clinics in the area that serve lower-income individuals. These include Sinclair Health Clinic (Winchester, VA), St. Luke Community Clinic (Front Royal, VA), Shenandoah Community Health Clinic (Woodstock, VA), Page Free Clinic (Luray, VA), and Good Samaritan Free Clinic (Martinsburg, WV).

In addition to these resources, The Lord Fairfax Health Department (services, Clarke, Frederick, Page, Shenandoah, and Warren counties, and the City of Winchester), Berkeley County Health Department, Grant Health Department, Jefferson County Health Department, Hampshire County Health Department, Hardy County Health Department, Mineral County Health Department, and Morgan County Health Department, also provides an array of services at locations throughout the region.

3. Hospitals

Exhibit 42 presents information on the four acute care hospitals and seven critical access hospitals that operate in the War Memorial community and the surrounding region.

Exhibit 42: List of Hospitals in the WMC Community

County/City	Hospital Name	Number of Beds	City	Zip Code
PSA				
Hampshire, WV	Hampshire Memorial Hospital	25	Romney	26757
Morgan, WV	War Memorial Hospital	25	Berkeley Springs	25411
Page, VA	Page Memorial Hospital	25	Luray	22835
Shenandoah, VA	Shenandoah Memorial Hospital	25	Woodstock	22664
Warren, VA	Warren Memorial Hospital	60	Front Royal	22630
Winchester, VA	Winchester Medical Center	455	Winchester	22601
SSA				
Darlyalary WW	Berkeley Medical Center	159	Martinsburg	25401
Berkeley, WV	Martinsburg VA Medical Center	90	Martinsburg	25401
Grant, WV	Grant Memorial Hospital	57	Petersburg	26847
Jefferson, WV	Jefferson Medical Center	45	Charlestown	25414
Mineral, WV	Potomac Valley Hospital	25	Keyser	26726

Source: Virginia Health Information, 2018, and for WV, American Hospital Directory, 2018.

4. Health Professional Shortage Areas

A geographic area can receive a federal Health Professional Shortage Area (HPSA) designation if a shortage of primary medical care, dental care, or mental health care professionals is found to be present.

In addition to areas and populations that can be designated as HPSAs, a health care facility can receive federal HPSA designation and an additional Medicare payment if it provides primary medical care services to an area or population group identified as having inadequate access to primary care, dental, or mental health services.

HPSAs can be: "(1) An urban or rural area (which need not conform to the geographic boundaries of a political subdivision and which is a rational area for the delivery of health services); (2) a population group; or (3) a public or nonprofit private medical facility."²³

Areas and populations in the War Memorial's community are designated as HPSAs (**Exhibit 43**). Morgan County is designated as a primary medical care, dental, and mental health HPSA, while Berkeley County is designated as a mental health and dental HPSA. Hampshire County is designated as a mental health HPSA and parts of Hampshire County are also considered dental HPSAs.



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²³ U.S. Health Resources and Services Administration, Bureau of Health Professionals. (n.d.). Health Professional Shortage Area Designation Criteria. Retrieved 2019, from http://bhpr.hrsa.gov/shortage/hpsas/designationcriteria/index.html

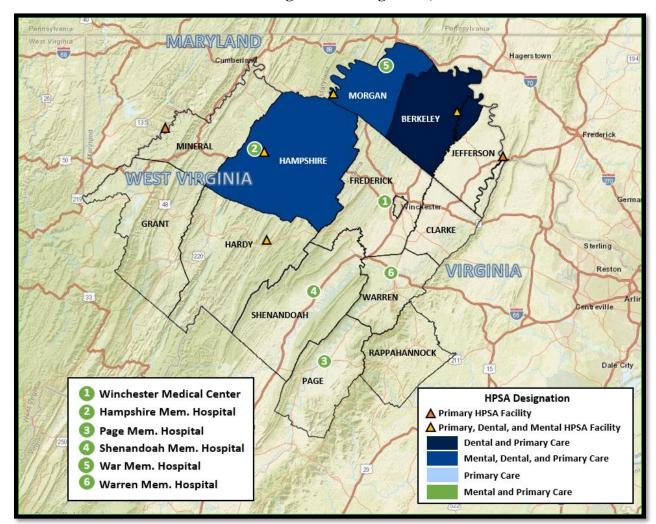


Exhibit 43A: Health Professional Shortage Areas Designation, 2018

Source: ESRI 2019, Created by Planning and Business Development

Exhibit 43A shows Health Professional Shortage Areas (HPSA) designations that indicate health care provider shortages in primary care, dental health, or mental health.

Exhibit 43B: HPSA Shortage Areas in the War Memorial Community

Discipline	HPSA Name	Designation Type	HPSA Score	Designation Date	Rural Status
Primary Care	Hampshire County	Geographic HPSA	9	02/24/2014	Partially Rural
Dental Health	Hampshire County	Low Income Population HPSA	20	04/13/2017	Partially Rural
Dental Health	Hampshire Memorial Hospital	Rural Health Clinic	0	01/05/2007	Rural
Primary Care	Harpers Ferry Family Medicine	Rural Health Clinic	0	09/30/2009	Non-Rural
Primary Care	Low Income-Berkeley County	Low Income Population HPSA	13	11/09/2016	Non-Rural
Dental Health	Low Income-Berkeley County	Low Income Population HPSA	11	11/14/2013	Non-Rural
Dental Health	Low Income-Morgan County	Low Income Population HPSA	16	02/27/2013	Rural
Primary Care	Low Income-Morgan County	Low Income Population HPSA	16	05/08/2012	Rural
Mental Health	Morgan County	Geographic HPSA	14	07/28/2017	Rural
	Mountaineer Community Health Center, Inc.			09/30/2005	Rural
Dental Health	Mountaineer Community Health Center, Inc.			04/30/2007	Rural
Mental Health	Mountaineer Community Health Center, Inc.	Federally Qualified Health Center	0	04/30/2007	Rural
Primary Care	Shenandoah Valley Medical Center	Federally Qualified Health Center	14	05/23/2003	Non-Rural
Dental Health	Shenandoah Valley Medical Center	Federally Qualified Health Center	9	01/13/2004	Non-Rural
Mental Health	Shenandoah Valley Medical Center	Federally Qualified Health Center	17	01/13/2004	Non-Rural

Source: Health and Human Services Administration, 2018

Exhibit 44: Health Professionals Rates per 100,000 Population by County/City, 2019

War Memorial		ry Care icians	Dentists		Mental Hea	lth Providers
Hospital County	Number Primary Care Providers	Rate per 100,000 population	Number of Dental Providers	Rate per 100,000 population	Number of Mental Health Providers	Rate per 100,000 population
PSA						
Morgan	9	51	5	28	9	51
SSA						
Berkeley	51	45	60	52	186	162
Hampshire	5	21	8	34	14	60
West Virginia	1443	79	974	54	2183	120

Source: Data provided by County Health Rankings, 2019.

Primary care physician, and dental availability are below West Virginia averages in all areas. In Berkeley County, mental health provider availability is above the West Virginia averages (**Exhibit 44**).

5. Other Community Resources

There is a wide range of agencies, coalitions, and organizations available in the region served by War Memorial's campus. 2-1-1 West Virginia maintains a large database to help refer individuals in need to health and human services in West Virginia. In West Virginia, the program is a collaborative project of the United Ways of West Virginia and can be found at http://www.wv211.org/what-we-do.

The other organizations accessible through the 211 West Virginia provide the following types of services and resources include:

- Alzheimer's assistance
- Basic human needs (food banks, shelters, rent or utility assistance)
- Child care referral centers
- Child development
- Consumer counseling
- Crisis intervention
- Disability services
- Domestic violence programs
- Education
- Energy assistance
- English as a second language classes
- Family counseling
- Financial assistance
- HIV/AIDS programs
- Home health care
- Homeless services
- Legal assistance
- Maternal and child health care
- Mentorship opportunities
- Parenting programs
- Physical and mental resources
- Senior services
- Support for children, youth and families (examples: after school programs, tutoring, mentorship programs, family resource centers)
- Substance abuse
- Suicide prevention
- Transportation
- Volunteer opportunities
- Work initiatives (examples: educational and vocational training programs)

United Way of the Eastern Panhandle Partner Agency List is available at https://www.uwayep.org/partner-agencies.

- American Red Cross
- BE-Hive, A Family Inspiration Place, Inc.
- Berkeley County BackPack Program
- Berkeley Senior Services
- BlackCat Music Cooperative
- Boys & Girls Club of the Eastern Panhandle
- CASA of the Eastern Panhandle
- Catholic Charities West Virginia, Inc.
- CCAP/Loaves & Fishes
- CenterPointe Church
- Children First Child Development Center
- Children's Home Society of WV
- Church Without Walls Ministries, Inc.
- Community Alternatives to Violence
- Community Networks, Inc.
- Destiny Baptist Church
- EVAK K9 Search and Rescue Team, Inc.
- Faith Community Coalition for the Homeless
- For Love of Children (The Outdoor Education Center)
- Girl Scouts Nation's Capital
- Good Samaritan Free Clinic
- Good Shepherd Interfaith Volunteer Caregivers, Inc.
- Horses with Hearts
- Junior Mentoring Programs (JUMP)
- Leetown Science Center
- Martinsburg Renew, Inc.
- Meals on Wheels of Berkeley County
- Meals on Wheels of Jefferson County
- Morgan County Partnership
- Morgan County Starting Points
- Norborne Preschool & Day Care Center, Inc.
- Panhandle Home Health, Inc.
- Partnership for Affordable Housing
- Potomac Valley Audubon Society
- PurposeFULL Paws
- Shepherdstown Day Care
- Spring Mills High School
- Wildwood Middle School
- WV Coalition to End Homelessness

6. Food Pantries and Soup Kitchens

Exhibit 45: Food Pantries in the War Memorial Community

West Virginia Food Pantries					
Berkeley County	Address/Phone	Hours			
Church Without Walls	Martinsburg, WV (304) 260-9509	Tuesdays 10:00 am – 1:00 pm 3 rd Saturday 10:00 am – 1:00 pm			
Loaves and Fishes	Martinsburg, WV (304) 267-2810	Call for hours			
Martinsburg Work 4 WV Center	Martinsburg, WV 25403 (304) 267-0030	Mondays – Thursdays 8:30 am – 5:00 pm Fridays 9:00 am – 5:00 pm			
One-Stop	Martinsburg, WV 25401 (304) 263-25401	Daily 9:00 am – 1:00 pm			
Salvation Army	Martinsburg, WV 25401 (304) 267-4612 (serves Berkeley, Jefferson, and Morgan Counties)	Mondays – Fridays 9:00 am – 12:00 pm 1:00 pm – 3:00 pm			
Snyder's Bible Chapel	Hedgesville, WV 25427 (304) 676-2786	3 rd Tuesdays 9:00 am – 12:00 pm			
Mineral County	Address/Phone	Hours			
Faith In Action, Inc.	71 James Street Keyser, WV 26726 (304) 788-5331	Monday – Friday 8:00 am – 5:00 pm			
Morgan County	Address/Phone	Hours			
Amazing Grace Food Pantry	Christian Church Road Capon Bridge, WV 26711 (304) 856-2773	Tuesdays 9-11AM and 6:30-8PM			
Morgan County Emergency Assistance Team	Berkley Springs, WV 25411 (304) 258-2487	Tuesdays and Fridays 9:00 am – 3:00 pm			
Saint Vincent De Paul Society	Berkeley Springs, WV 25411 (3040) 258-1311 the Needy of America, 2018, retrieved from: https://www.hor	Call for available hours			

Source: Homeless Shelter Director, Helping the Needy of America, 2018, retrieved from: https://www.homelessshelterdirectory.org/cgibin/id/cityfoodbanks.cgi?city=Berkeley%20Springs&state=WV

Findings of Other Recent Community Health Needs Assessments

Valley Health System also considered the findings of other needs assessments published since 2016. Two such assessments conducted in the War Memorial area are referenced here, with highlights and summary points below.

1. Morgan County Public Schools, 2013-2014

Morgan County Schools conducted a survey, the "2013-2014 Morgan County Schools Pride Survey," of the county's high school students which was compared to the "Monitoring the Future" national survey.

Key findings relevant to this CHNA include:

- Morgan County high school students had lower rates of tobacco usage by 7th and 10th graders compared to the national average.
- Morgan County 7th and 9th graders had lower alcohol usage rates than the national average.
- Morgan County 6th and 8th graders had higher rates of marijuana usage than the national average.
- Morgan County 7th, 8th and 10th graders had higher rates of prescription drug abuse than the national averages.

2. West Virginia Statewide Housing Needs Assessment, 2014

The West Virginia Housing Development Fund engaged Vogt Santer Insights to conduct a statewide housing needs assessment:²⁵ The assessment provides a comprehensive housing assessment that focuses on the current and anticipated housing need in each of the 55 counties. A detailed analysis of each county has been conducted to include demographic trends, economic and housing market performance, household income projections and anticipated market demand with the focus on affordable housing.

Because it presents some of the same housing concerns as this CHNA, many of its findings are comparable. Items of particular note include:

- Within the state, Jefferson County was one of the five mentioned counties to have the lowest unemployment rate of 4.8 percent as of December 2013.
- Jefferson County has one of the highest projected growth rates among rental household families under age 55, and showed a high growth rate among seniors (age 55 and older).
- Berkeley, Grant, Jefferson and Hampshire counties had the highest projected growth among senior (age 55 and older) renter households with incomes between 41 percent and 60 percent over Area Median Household Income (AMHI) in the next five years.
 Hampshire County also showed the lowest projected growth among families under age 55 for rental households.

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²⁴ Morgan County Schools. (2013-2014). Morgan County Student Pride Survey Results.

West Virginia Community Action Partnership. (2012). Believe in West Virginia: Assessment of Needs Report. Retrieved, 2013 from: http://www.wvcommunityactionpartnership.org/pdfs/2012needsassesment.pdf

PRIMARY DATA ASSESSMENT

Community input (primary data) was gathered through the design and administration of a community health survey and through key informant interviews. This section summarizes findings from the process.

Community Survey Findings

The community health survey questionnaire was completed by 2,472 residents from the Valley Health community, 108 of these surveys were from the Hispanic population. There were 391 residents that completed the survey from War Memorial's community.

War Memorial's survey of community health consisted of questions about a range of health status and access issues, as well as respondent demographic characteristics. The survey was made available from January – March 2019 on Valley Health's web site and was widely publicized at the Valley Health Community Wellness Festival, the Lord Fairfax Community College, at a Mexican Consulate event on the Our Health, Inc. campus.

It was also available via e-mail distribution lists, computer kiosks throughout the region, partner organizations, mass mailing, newsletters, social media, and websites. The questionnaire was available in English and Spanish, and paper copies were available on request.

1. Respondent Characteristics

Of the 391 surveys from the War Memorial community:

Almost 74.1 percent of respondents were female, and 47.9 percent were between the ages of 25 and 64. The ethnicity breakdown showed 94 percent of the population were White, and 1.3 percent identified as Black or African American. The majority of respondents reported being married (59.7 percent) and employed full time (48.2 percent). The majority of respondents speak English in the home.

Exhibits 46 through 62 summarizes responses from residents of the War Memorial community.

Exhibit 46: Total Survey Respondents by County/City, 2019

County/City	Number of Respondents	Percent of Respondents
PSA	96	24.6%
Morgan, WV	96	24.6%
SSA	295	75.4%
Berkeley, WV	132	33.8%
Hampshire, WV	163	41.7%
Totals:	391	100.0%

Source: Valley Health Community Survey, 2019

Hampshire County had the highest percentage of respondents from the War Memorial community. Residents from the SSA accounted for 75.4 percent of respondents (**Exhibit 46**).

Exhibit 47: Survey Respondents by Age, 2019

Response	Response Percent	Response Count
15 – 24	3.1%	12
25 – 34	9.7%	37
35 – 44	12.8%	49
45 – 54	18.1%	69
55 – 64	22.0%	84
65 - 74	19.4%	74
75+	14.9%	57
A	nswered Question	382
	Skipped Question	9

Source: Valley Health Community Survey, 2019.

The highest percentage of respondents were aged 45-55 and 55-64. Approximately 14.9 percent of total respondents were 75+ years old, a decrease from 2016 at 28.1 percent (**Exhibit 47**).

Exhibit 48: Survey Respondents by Sex, 2019

Response	Response Percent	Response Count
Female	74.1%	283
Male	24.6%	94
A	nswered Question	377
	Skipped Question	14

Source: Valley Health Community Survey, 2019.

Of the returned surveys, 74.1 percent were from females and 24.6 were from males (Exhibit 48).

Exhibit 49: Survey Respondents by Ethnicity, 2019

Response	Response Percent	Response Count
White	94.5%	360
Black or African American	1.3%	5
Hispanic or Latino	0.8%	3
Asian	0.5%	2
Two or more races	2.1%	8
Other (please specify)	0.8%	3
Answe	ered Question	381
Skip	ped Question	9

Source: Valley Health Community Survey, 2019.

The White population was the largest group to respond to the community health survey at 94.1 percent. Of those responding to the survey, 2.1 percent identified their ethnicity as Two or more races, while 1.3 percent identified as Black of African American, a decrease compared to 1.5 percent in 2016 (**Exhibit 49**).

Exhibit 50: Survey Respondents by Marital Status, 2019

Response	Response Percent	Response Count
Co-habiting	16	4.2%
Divorced	36	9.4%
Married	228	59.7%
Not married/single	52	13.6%
Widowed	50	13.1%
Answe	ered Question	282
Skip	ped Question	9

Source: Valley Health Community Survey, 2019.

A majority of the surveys received were from married or co-habiting individuals (Exhibit 50).

Exhibit 51: Survey Respondents by Education Attainment, 2019

Response	Response Percent	Response Count
College degree or higher	45.6%	172
Did not complete high school(enter highest grade level completed below)	6.9%	26
High school diploma or GED	30.8%	116
Other	0.8%	3
Some college	15.9%	60
Answe	ered Question	377
Skip	ped Question	5

Source: Valley Health Community Survey, 2019.

Most of the surveys received were from individuals who have earned a college degree or a high school diploma (**Exhibit 51**).

Exhibit 52: Survey Respondents by Income, 2019

Response	Response Percent	Response Count
Less than \$15,000	15.6%	57
\$15,000 - \$24,999	8.2%	30
\$25,000 - \$34,999	14.2%	52
\$35,000 - \$49,000	19.4%	71
\$50,000 - \$74,999	9.0%	33
\$75,000 - \$99,999	13.4%	49
Over \$100,000	20.2%	74
Answe	ered Question	366
Skip	ped Question	25

Source: Valley Health Community Survey, 2019.

Individuals from all income levels were represented among the survey results. Although somewhat evenly distributed, the highest percentage of English survey respondents indicated income over \$100,000 (23%), followed by those with income range \$35,000 – \$49,999 (**Exhibit 52**).

Exhibit 53: Survey Respondents by Employment Status, 2019

Response	Response Percent	Response Count
Full time	47.5%	154
Part time (one job)	6.2%	20
Part time (more than one job)	3.4%	11
Retired	32.7%	106
Student	0.3%	1
Unemployed	3.7%	12
Other (please specify)	6.2%	20
Answe	324	
Skip	ped Question	67

Source: Valley Health Community Survey, 2019.

Of the survey respondents, 47.5 percent reported that they had a full-time job, and 32.7 percent reported that they were retired (**Exhibit 53**).

Exhibit 54: Language Spoken in Home, 2019

Response	Response Percent	Response Count
English	99.2%	382
Spanish	0.3%	1
Other (please specify)	0.3%	1
Answe	ered Question	384
Skip	ped Question	7

Source: Valley Health Community Survey, 2019.

English is most frequently spoken in the homes of the respective survey respondents (**Exhibit 54**).

Exhibit 55: Physical Activity - Children, 2019

Response	Response Percent	Response Count
1-2 Days a Week	12.7%	20
3-4 Days a Week	18.4%	29
5-6 Days a Week	24.7%	39
Every Day (7 days a week)	15.8%	25
Less than 1 day a week	28.5%	45
Answe	ered Question	158
Skip	ped Question	233

Source: Valley Health Community Survey, 2019.

Of the survey respondents, 24.7 percent reported that their children had some form of physical activity five to six times of week (**Exhibit 55**).

2. Access Issues

Exhibit 56: Locations Where Respondents Received Routine Healthcare

Response	Response Count
Traditional medical office (MD, APN, PA)	337
Urgent care facility or store-based walk-in clinic	84
Free or low-cost clinic or health center	37
Local Health Department clinic	22
Provider of alternative medicine	12
Hospital emergency room	42

Source: Valley Health Community Survey, 2019.

Survey question 7 asked about access to care and where patients choose to go for routine care. **A** majority of the survey respondents stated that they went to a traditional medical office for routine care, or an urgent care facility for care (**Exhibit 56**).

Exhibit 57: Respondent Ability to Receive Needed Care, by Type of Care (English)

Response	Always	Never	Rarely	Sometimes	(blank)
Basic medical care	222	1	_	42	0
	333	1	5	42	
Dental care	328	1	5	40	5
Mental health care	312	1	5	40	3
Medical specialty care (cardiology,					
neurology, etc.)	321	1	5	42	5
Medicine and medical supplies	327	1	5	40	5
Pregnancy care	310	1	5	39	5
Routine screenings (mammograms,					
laboratory testing, age/gender					
appropriate screenings)	326	1	5	41	5

Source: Valley Health Community Survey, 2019.

Exhibit 57 suggests that most survey respondents indicated that they "always" had the ability to access needed care. Basic medical, dental care, mental health, access to proper medicines, routine screenings, and pregnancy care were identified by survey respondents for War Memorial's community.

Exhibit 58: Access Barriers to Receiving Needed Care, by Service Type

Response	Can't afford it / too expensive	Can't get appointment	Inconvenient hours	Lack of medical providers	Lack of transportation	Language barrier	No Insurance	Other
Basic medical care	27	1	4	6	4	1	17	5
Dental care	23	1	3	6	3	1	15	4
Mental health care	21	1	3	6	3	1	13	3
Medical specialty care	21	1	3	6	2	1	12	3
Medicine and medical								
supplies	24	1	2	6	3	1	13	3
Routine screenings								
(mammograms, laboratory								
testing, age/gender								
appropriate screenings)	23	1	3	6	3	1	14	3

Source: Valley Health Community Survey, 2019.

Basic medical care, dental care, mental health care, and access to proper medicines were the most frequently identified services. **Exhibit 58** summarizes reasons why respondents have been unable to access these services. Cost and lack of insurance were the most frequently identified access barriers. [Respondents also identified they were unable to get appointments, hours were not convenient for basic medical care]. Among those choosing "other," most responses cited either cost or a lack of need for services as the reason they did not access care.

Exhibit 59: How do you pay for healthcare?

Response	Response Percent	Response Count
Cash (no insurance)	6.3%	24
Charity care	0.3%	1
Medicaid	6.3%	24
Medicare	22.0%	84
Other (please specify)	7.1%	27
Private health insurance (for example: Anthem, Blue Cross, HMO)	56.4%	215
Veterans' Administration	1.6%	6
Ansv	381	
Ski	10	

Source: Valley Health Community Survey, 2019.

Exhibit 59 shows that 56.4 percent of survey respondents have private health insurance coverage and 22 percent have Medicare coverage. Those without health insurance were much more likely to use free or low-cost clinics and health centers or hospital emergency rooms for routine healthcare.

3. Health Issues

Exhibit 60 Survey Respondents

Question: Which of the following do you believe are the three most important factors for a healthy community? Check only 3.

Issue	Count	Percent Responded
Jobs and stable economy	201	17.0%
Access to health care (e.g., family doctor)	193	16.3%
Safe place to raise children	137	11.6%
Low crime/safe neighborhoods	115	9.7%
Healthy behaviors and lifestyles	95	8.0%
Excellent schools	89	7.5%
Religious/spiritual values	73	6.2%
Strong family life	67	5.7%
Clean environment	65	5.5%
Affordable housing	60	5.1%
Low level of child abuse	20	1.7%
Parks/recreation facilities	19	1.6%
Low adult death/disease rates	15	1.3%
Healthy race relations	11	0.9%
Arts and cultural events	10	0.8%
Other (please specify)	7	0.6%
Low infant death rate	7	0.6%

Source: Valley Health System, 2019

Over 16 percent of respondents indicated jobs, a stable economy, and access to care were among the most important factors for a healthy community. A safe place to raise children, low crime/safe neighborhoods, healthy behaviors and lifestyles were identified by over 29 percent of respondents as among the most important factors (**Exhibit 60**).

Exhibit 61 Survey Respondents

Question: Which of the following do you believe are the three most significant health problems in our community? (Those problems which have the greatest impact on overall community health)? Check only 3.

Issue	Count	Percent Responded
Substance abuse	228	19.4%
Being overweight	134	11.4%
Low income/financial issues	115	9.8%
Mental health (depression, bipolar)	79	6.7%
Cancer	75	6.4%
Tobacco use/smoking	58	4.9%
Diabetes	58	4.9%
Heart disease	49	4.2%
Not enough exercise	48	4.1%
Poor dietary choices	42	3.6%
Access to healthy food	40	3.4%
High blood pressure	32	2.7%
Homelessness	30	2.6%
Childhood obesity	24	2.0%
Affordable housing	23	2.0%
Dental health	22	1.9%
Alzheimer's or dementia	18	1.5%
Domestic violence	17	1.4%
Suicide	16	1.4%
Other (please specify)	14	1.2%
Vaping/juuling	13	1.1%
Respiratory/lung disease	10	0.9%
Motor vehicle crash injuries	7	0.6%
Poor air quality	6	0.5%
Sexually transmitted diseases (STDs)	5	0.4%
Stroke	4	0.3%
Asthma	3	0.3%
Teenage pregnancy	3	0.3%

Source: Valley Health System, 2019

Over 19.4 percent of respondents indicated substance abuse, and 11.4 percent stated being overweight were the most significant health problems in the community. Low income, financial stability, mental health, diabetes, tobacco use/smoking, and heart disease were identified by over 4 percent of respondents as among the most significant health problems (**Exhibit 61**).

4. Health Behaviors

Exhibit 62 Survey Respondents

Question: Which of the following do you believe are the three most frequent risky behaviors in our community? (Those behaviors which have the greatest impact on overall community health). Check only 3.

Issue	Count	Percent Responded
Alcohol abuse	180	15.7%
Tobacco use/smoking	141	12.3%
Vaping/juuling	25	2.2%
Not using seat belts/child safety seats	24	2.1%
Not using birth control	33	2.9%
Other (please specify)	11	1.0%
Unsafe sex	35	3.0%
Poor eating habits	161	14.0%
Lack of exercise	99	8.6%
Racism or other form of bigotry	36	3.1%
Not getting recommended vaccines	26	2.3%
Dropping out of school	35	3.0%
Drug abuse	343	29.9%

Source: Valley Health System, 2019

Over 15 percent of respondents indicated being alcohol abuse was the most risky health behaviors in the community. When asked to identify the top risky health behaviors in the community, survey respondents most often indicted tobacco use/smoking, vaping/juuling, not using seat belts/child safety seats, and not using birth control were also identified by respondents (**Exhibit 62**).

Summary of Interview Findings, 2019

Valley Health and Our Health, Inc. conducted both face-to-face informant interviews and telephone interviews during the months of March and April 2019. The interviews were designed to obtain input on health needs from persons who represent the broad interests of the community served by War Memorial Hospital, including those with special knowledge of or expertise in public health.

There were 56 individual and group interviews were conducted, including: persons with special knowledge of or expertise in public health; health and other public departments or agencies with data or information relevant to the health needs of the community; and leaders, representatives and members of medically underserved, low-income, and minority populations, and of populations with chronic disease needs; and representatives of the education and business communities. An annotated list of individuals providing community input is included the following section of this report.

Interviews were conducted using a structured questionnaire. Informants were asked to discuss community health issues and encouraged to think broadly about the social, behavioral and other determinants of health. Interviewees were asked about issues related to health status, health care access and services, chronic health conditions, populations with special needs, and health disparities.

The frequency with which specific issues were mentioned and interviewees' perceptions of the severity (how serious or significant) and scope (how widespread) of each concern were assessed. The following health status issues and contributing factors were reported to be of greatest concern. The items in each list are presented in order of stated importance, although the differences in some cases are relatively minor.

The following issues were identified by external informants as those of greatest concern to the community health in the War Memorial community, and are presented in alphabetical order.

Health Status Issues

- 1. Cancer: Cancer was mentioned frequently during the interview process. Some believe this is due to increased awareness of cancer services within the War Memorial community, however, others mentioned that it may be the result of more awareness and residents scheduling preventative screenings.
- 2. Child Welfare: Improvement in health and home conditions for children in West Virginia was a large concern that was mentioned several times in the interviews conducted. Most children who come to the attention of child welfare social workers do so because of certain situations, which are often called child maltreatment or child abuse. Some of those situations could include basic needs (including the failure to take adequate measures to protect a child from neglect), emotional abuse, sexual abuse and physical abuse.

- 3. Chronic Illness (i.e. Cholesterol, Diabetes, and Hypertension): Diabetes was the most frequently mentioned chronic disease in the interviews, and was often paired with discussion about obesity and overweight. This was true for all ages, but these health issues were noted to be rising among children and youth. Commenting on related contributing factors, interview participants mentioned nutrition and diet, low physical activity and exercise levels, and food insecurity and hunger. Access to healthy foods was mentioned as a barrier, including that some do not have money to purchase fresh produce. There was widespread recognition of the toll a chronic illness has on health, its impact on the health care system, and the importance of not only treatment but also behavioral change in addressing the chronic disease.
- **4. Drug and substance abuse**: Substance abuse was the most frequently mentioned health status issue, and was portrayed as both growing and serious throughout the region. Heroin was mentioned most often; however, alcohol, marijuana, and methamphetamine use were also mentioned. Interviewees reported that women who use illicit drugs and compromise the health of babies is of significant importance.
- 5. Elderly Care and Retirement: With the changing demographics of the community trending towards a growing elderly population, elderly conditions and proper care for the population arose as an issue from several interviews. Outside of conditions related to unhealthy lifestyle mentioned previously, other conditions cited included Alzheimer's disease, and dementia. With the increase of retirees, interviewees also expressed concern about caring for the elderly in the community. In-home care and expanded assisted living communities were cited as services that could be developed.
- **6. Hepatitis A Outbreak**: Hepatitis outbreak was mentioned as a concern in the community. Hepatitis means inflammation. When the liver is inflamed it cannot function properly. It is a common disease that is highly contagious and can make a person ill for months. Hepatitis A disease typically spreads when someone unknowingly ingests it through contaminated food, drinks, or undetectable fecal matter from another infected person.
- 7. Mental and behavioral health: Mental and behavioral health was the second most frequently-mentioned health issue in the community. Interviewees reported that the community's mental health needs have risen, while mental health service capacity has not. They described a wide range of mental health issues, including bullying among youth, depression among senior citizens, adult and family stress and coping difficulties, lack of affordable outpatient mental health professionals, and a lack of local inpatient treatment facilities. Interviewees also noted frequent dual diagnoses of mental health problems and substance abuse.
- **8. Smoking and tobacco**: Smoking and tobacco use was frequently mentioned in the context of concerns about drug and substance abuse. Smoking was viewed as a significant, long-lasting health issue that is has not become notably worse since the launch of electronic cigarettes (e-cigarettes).

Factors Contributing to Health Status and Access to Care

In addition to discussing health status issues and health conditions in the community, interview participants addressed the factors or conditions they believe most contribute to poor health status. Responses were similar to the 2016 Community Health Needs Assessment reports. A rank-ordered list of the major contributing factors raised, some of them inter-related, is below:

- 1. Access to health care (physicians/specialists): Interview participants cited a wide range of difficulties regarding access to care, including availability of providers (physicians/specialists), cost and affordability of care, significant transportation barriers for low-income and elderly populations, and language or cultural barriers for some members of the community. Some interviewees mentioned that there are community residents that do not seek medical care due to their immigration status in the country.
- 2. Affordable Housing/Assisted Living: Interview participants frequently mentioned the need for affordable housing and assisted home care for senior citizens. Some interview participants highlighted the particular health risks experienced by older residents in the community. Seniors have lower incomes, transportation barriers, advanced chronic diseases, and social isolation that can negatively impact health status.
- **3. Financial insecurities and poverty**: It was frequently stated that issues related to income and financial resources limit access to care, contribute to poor diet and nutrition, and create stresses that negatively impact health.
- **4. Homelessness:** Homelessness is a risk factor for poor health, and creates stresses and challenges to maintaining one's health and seeking or obtaining needed health care
- **5.** Lack of physical activity and exercise: Among health behaviors that contribute to or inhibit good health, a lack of physical activity and exercise was mentioned as a concern for all age groups. Interview participants recognized that reasons for limited activity and strategies to increase activity differ across the life span.
- **6. Poor nutrition and diet**: Among health behaviors, dietary habits and nutrition were mentioned most frequently as major factors in obesity, diabetes, heart disease and related conditions, and other chronic diseases. Interview participants mentioned this is due to a lack of access to affordable healthy foods for lower income families.
- **7. Transportation**: Several interviewees identified the lack of transportation options in the community as a problem. Along with the community not being walkable, the lack of transportation options was seen as a major barrier for residents to receive proper health care. This problem was identified as a particular need among low-income and elderly residents.

Individuals Providing Community Input

The CHNA took into account input from many people who represent the broad interests of the community served by the hospital. This was done via interviews with over 200+ individuals and six "community response sessions" that included 20 participants. These 200+ stakeholders included public health experts; individuals from health or other departments and agencies; leaders or representatives of medically underserved, low-income, and minority populations; and other individuals representing the broad interests of the community (Exhibits 63-66).

1. Public Health Experts

Individuals interviewed with special knowledge of, or expertise in, public health, some of whom also participated in a community response session, include those in **Exhibit 64**:

Exhibit 63: Public Health Experts

Name	Title	Affiliation or Organization	Special Knowledge/Expertise or Nature of Leadership Role	Interview or Response Session
Chris Petsko	District Administrator	Lord Fairfax Health District	Expertise in the public health needs of Lord Fairfax Health district residents	Interview
Dr. Colin Greene	District Director	Lord Fairfax Health District	Expertise in the public health needs of Lord Fairfax Health district residents	Interview
Dr. Thomas Daugherty	Health Officer	Hampshire County Health Department	Expertise in the public health needs of Hampshire County residents	Interview
Leea Shirley	Public Health Nurse Supervisor	Virginia Department of Health Lord Fairfax Health District	Expertise in the public health needs of Lord Fairfax Health district residents	Interview
Stephanie Shoemacker	Local Health Administrator	Hampshire County Health Department	Expertise in the public health needs of Hampshire County residents	Interview

2. Health or Other Departments or Agencies

Several interviewees were from departments or agencies with current data or other information relevant to the health needs of the community (**Exhibit 64**). This list excludes the public health experts identified in **Exhibit 63**, who also meet this criterion.

Exhibit 64: Individuals from Health or Other Departments or Agencies

Name	Title	Affiliation or Organization	Special Knowledge/Expertise or Nature of Leadership Role	Interview or Response Session
Brandon Jennings	Executive Director	Sinclair Health Clinic	Special knowledge regarding health needs of the indigent populations in the community	Interview
Cheryl Reames	Executive Director/Manager	Greater Winchester Area Parkinson's Support Group	Expertise in Parkinson's Disease and community resident	Both
Cosby Potter-Davis	Executive Director	Good Samaritan Free Clinic	Special knowledge regarding health needs of the indigent populations in the community for Berkeley County	Interview
Debbie Dart	Executive Director/Manager	Choices, Council on Domestic Violence	Special knowledge regarding domestic violence	Interview
Dennis Morris	Board of Supervisor	Shenandoah County Board of Supervisors	Shenandoah County	Interview
Donald K. Price	Executive Director	Access Independence, Inc.	Special knowledge regarding patients with disabilities	Interview
Dr. Barbara Walter	VP, Medical Affairs	Page Memorial Hospital	Page County	Interview
Dr. Greg Byrd	VP, Medical Affairs	Shenandoah Memorial Hospital	Shenandoah County	Interview
Dr. Iyad Sabbagh	Senior VP, Chief Physician Executive, and President, Valley Physician Enterprise	Valley Health	Frederick County	Interview
Dr. James Wiedower	Physician	Valley Physician Enterprise	Special knowledge regarding Bariatrics	Interview
Dr. Jeff Feit	VP, Population Health, Valley Health, Chief Operating Officer, Valley Physician Enterprises	Valley Health	Population Health	Interview
Dr. Madhur Solanki	Associate Medical Information Officer	Winchester Medical Center	City of Winchester	Interview
Dr. Nicolas Restrepo	VP, Medical Affairs	Winchester Medical Center	City of Winchester	Interview
Dr. Robert Meltvedt	VP, Medical Affairs, Warren Memorial Hospital	Warren Memorial Hospital	Warren County	Interview
Gay Rice	Director	Worth Waiting 4	Special knowledge of teen pregnancy	Interview

Exhibit 64: Individuals from Health or Other Departments or Agencies (continued)

Name	Title	Affiliation or Organization	Special Knowledge/Expertise or Nature of Leadership Role	Interview or Response Session
John Nagley	Executive Director	AIDS Response Effort	Special knowledge regarding health needs of population in community with AIDS	Interview
Kim Shrum	Clinical Manager	Shenandoah Memorial Hospital	Special knowledge regarding health needs of indigent population in community	Interview
Leslie Hardesty	SA Program Coordinator	TLC	Special knowledge regarding seniors needs in Shenandoah county	Interview
Lisa Herbaugh	Program Coordinator	The Laurel Center	Special knowledge regarding domestic violence	Interview
Maria Lorenson	Development Director	Hospice of the Panhandle	Special knowledge end-of-life care	Interview
Mary Presley	Physical Therapy	Warren Memorial Hospital	Warren County	Interview
Megan Gordon	Program Director	Page Alliance Community Action	Page County	Interview
Michaela Zaraszczak	Executive Assistant	Access Independence, Inc.	Special knowledge regarding patients with disabilities	Interview
Natalie Cline	Marketing and Events Assistant	Berkeley County Chamber	Berkeley County	Interview
Nicole Foster	President	Front Royal Chamber of Commerce	Warren County	Interview
Pam Murphy	Executive Director	Shenandoah County Free Clinic	Special knowledge regarding health needs of indigent population in community	Interview
Rachel Carlson	Director, Advanced Practice Clinician Services	Valley Physician Enterprise	Clinician Services	Interview
Robin Stevens	Services Coordinator	Choices, Council on Domestic Violence	Special knowledge regarding domestic violence	Interview
Sharon Baroncelli	Executive Director	Shenandoah Chamber of Commerce	Shenandoah County	Interview
Sharon Stanfield	Eligibility Worker Supervisor	Frederick County Dept. of Social Services	Expertise in the social services	Interview
Stephanie Grubb	Coordinator Psychiatrics	Valley Health Behavioral Health	Special knowledge regarding behavioral health needs in community	Interview
Susan Sanders	Office Manager	Berkeley County Chamber	Berkeley County	Interview
Tammy Gasper	VP, Shenandoah Memorial Hospital; Southern Region Medical Staff Services & Clinical Program Development	Shenandoah Memorial Hospital	Shenandoah County	Interview
Teresa Rhodes	Executive Director/Manager	AbbaCare, Inc.	Special knowledge regarding teen pregnancy	Interview

3. Community Leaders and Representatives

The following individuals were interviewed because they are leaders or representatives of medically underserved, low-income, and/or minority populations (**Exhibit 65**). This list excludes the public health experts identified in **Exhibit 63**.

Exhibit 65: Community Leaders and Representatives

Name	Title	Affiliation or Organization	Special Knowledge/Expertise or Nature of Leadership Role	Interview or Response Session
Abbey Remold	Manager, HR Business Partner	VHS Southern Region Warren Memorial Hospital	Special knowledge regarding health needs of indigent populations in the communities of Page, Shenandoah, and Warren Counties	Interview
Allen Sibert	TOVRC	Winchester City Sheriff's Office	Law Enforcement	Interview
Amanda Behan	Lieutenant	Winchester Police Department	Law Enforcement	Interview
April McClain-Clower	Director	Shenandoah Memorial Hospital	Special knowledge regarding health needs of the Shenandoah County populations in the community	Interview
Bartley Hoffman	Director, Surgical Services	Shenandoah Memorial Hospital	Shenandoah County	Response Session
Becky Whetzel	Medical Transport Manager	Valley Medical Transport	Special knowledge in patient transportation	Interview
Benjamin Dolewski	Medical Practice Manager	Page Rural Health Center	Special knowledge regarding health needs of the indigent populations in the community	Both
Brandon Truman	Education and PI Manager	Valley Medical Transport	Special knowledge in patient transportation	Interview
Brian Sewtle	Capt. Mental Health CBI	Winchester Police Department	Law Enforcement	Interview
Carolyn Knowles	Operations Manager	Valley Medical Transport	Special knowledge in patient transportation	Interview
Cathy Weaver	Member, Community Advisory Committee	Community	Page County Community	Interview
Chaz Niang	Officer/CRT	Winchester Police Department	Law Enforcement	Interview
Chris Rucker	President, Valley Regional Enterprises; VP, Valley Health Ambulatory Services	Valley Health	Special knowledge regarding ambulatory health needs and transportation services	Interview

Exhibit 65: Community Leaders and Representatives (continued)

Name	Title	Affiliation or Organization	Special Knowledge/Expertise or Nature of Leadership Role	Interview or Response Session
Christa Shifflett	Executive Director	Warren County Coalition	Warren County	Response Session
Christopher S. Hale	Med/Surg. Clinical Manager	Page Memorial Hospital	Special knowledge regarding health needs of the Page County populations	Interview
Claire McDonald	Executive Director	The Independent School of Winchester	Special knowledge in education	Interview
Courtney Miller	Wellness Services	Valley Health	Special knowledge regarding nutrition and wellness	Both
Crystal Larson	Administrator	Lynn Care Center	Special knowledge regarding health needs of long-term care patients	Interview
DeAnna Cheatham	Director	Warren County Social Services	Warren County	Interview
Diane Kerns	Chair, Community Advisory Committee	Community	Winchester Community	Interview
Doug Stanley	County Administrator	Local Government- Warren County	Warren County	Interview
Dr. David T. Sovine	Superintendent	Frederick County Public Schools	Special knowledge in education	Interview
Dr. Jason Van Heukelum	Superintendent	Winchester City Schools	Special knowledge in education	Interview
Dr. Mark Johnston	Superintendent	Shenandoah County Public Schools	Special knowledge in education	Interview
Dr. Shannon Grimsley	Superintendent	Rappahannock County Public Schools	Special knowledge in education	Interview
Dr. Wendy Gonzalez	Superintendent	Page County Public Schools	Special knowledge in education	Interview
Erich May	Superintendent	Morgan County Public Schools	Special knowledge in education	Interview
Ethel Showman	Member, Community Advisory Committee	Community	Shenandoah County Community	Interview
Faith Power	Member, Community Advisory Committee	Community	Winchester Community	Interview
Floyd Heater	VP, Valley Health Southern Region, President, Warren Memorial Hospital	Valley Health	Special knowledge regarding health needs of indigent populations in the communities of Page, Shenandoah, and Warren Counties	Interview

Exhibit 65: Community Leaders and Representatives (continued)

Name	Title	Affiliation or Organization	Special Knowledge/Expertise or Nature of Leadership Role	Interview or Response Session
Grady (Skip) Philips	President	Valley Health Winchester Medical Center	Special knowledge regarding health needs of indigent populations in the community	Interview
Jake Meza	VHS Director, UC/OH/QC	Valley Regional Enterprise/ VHS	Special knowledge regarding health needs of indigent populations in the community	Interview
Jane Bauknecht	Executive Director	Adult Care Center of NSV, Inc.	Special knowledge regarding adult day care needs	Interview
Janice Boserman	PI/Quality	War Memorial Hospital	Morgan County	Interview
Jessica Watson	Director CDRC & WRC	Winchester Medical Center Chronic Disease Resource Center	Special knowledge regarding health needs of indigent patients	Interview
Jill Williams	Program Supervisor	Healthy Families Northern Shenandoah Valley	Experience providing parenting support to atrisk families in the community	Both
JoAnne Winschel	Social Worker	Shenandoah Memorial Hospital	Special knowledge regarding health needs of indigent population in community	Interview
John Piper	Chief of Police	Winchester Police Department	Law Enforcement	Interview
John Robben	Director	Valley Medical Transport	Special knowledge in patient transportation	Interview
John Van Wyck	Director of Student Services & Federal Programs	Page County Public Schools	Special knowledge in education	Interview
Julie Horak	Pharmacy Manager	War Memorial Hospital	Morgan County	Interview
Julie Larrick	Clinical Team Manager	Valley Health Home Health	Special knowledge regarding home health care	Interview
Julie Zigler	Executive Director	Division of Aging and Rehabilitative Services	Special knowledge regarding rehabilitative services	Interview
K.C. Bohrer	Sheriff	Morgan County Sheriff's Department	Law Enforcement	Interview
Kaili Flick	Operations Manager	Valley Medical Transport	Special knowledge in patient transportation	Interview
Karen Poff	Executive Director	Virginia Tech Extension	Special knowledge in education	Interview

Exhibit 65: Community Leaders and Representatives (continued)

Name	Title	Affiliation or Organization	Special Knowledge/Expertise or Nature of Leadership Role	Interview or Response Session
Karen Schultz, PhD	Director & Professor, Center for Public Service and Scholarship	Shenandoah University	Special knowledge regarding health needs of the indigent populations in the community.	Response Session
Katy Pitcock	Co-Chair and Coordinator Community Prenatal and Language Access	Virginia Medical Interpreting Collaborative	Special knowledge of health needs of populations that have	
Keith Nixon	Officer/Drug Court	Winchester Police Department	Law Enforcement, Drug Court	Interview
Kelly Rice	Deputy Chief	Winchester Police Department	Law Enforcement	Interview
Kerry L. "Kahle" Magalis, II	Chief of Police	Front Royal	Law Enforcement	Interview
Kim Shrum	Clinical Manager	Shenandoah Memorial Hospital	Special knowledge regarding health needs of indigent population in community	Interview
L. Gregory Drescher	Superintendent	Warren County Public Schools	Special knowledge in education	Interview
Lauren Cummings	Executive Director	NSV Substance Abuse Coalition	Special knowledge regarding substance abuse need in community	Both
Linda Holtzapple	Executive Director	Shenandoah Area Agency on Aging	Special knowledge regarding senior populations	Interview
Lisa Hyde	Warrants Clerk	Winchester Police Department	Law Enforcement	Interview
Mark Lahman	Corporal Oldtown	Winchester Police Department	Law Enforcement	Interview
Mark Merrill	President and Chief Executive Officer	Valley Health	Special knowledge of health needs of populations	Both
Mike Ackerman	Sergeant/ CRT	Winchester Police Department	Law Enforcement	Interview
Misty Warren	Women's and Children's Coordinator	Valley Health	Expertise women's and children outreach	Interview
Nicky Fadley	Executive Director	Strength In Peers	Special knowledge of mental health needs in community	Interview
Patty Fields	Office Data Specialist	Hampshire Memorial Hospital	Hampshire County	Interview

Exhibit 65: Community Leaders and Representatives (continued)

Name	Title	Affiliation or Organization	Special Knowledge/Expertise or Nature of Leadership Role	Interview or Response Session
Philip Graybeal	Chief Financial Officer	Page Memorial Hospital	Special knowledge regarding health needs of indigent populations in the communities of Page, Shenandoah, and Warren Counties	Interview
Portia Brown	Director of Quality and Regulatory Affairs	Page Memorial Hospital	Special knowledge regarding health needs of the Page County populations	Interview
Rachel Payne	Clinical Team Manager	Valley Health Home Health	Special knowledge regarding home health care	Interview
Samantha Greenfield	Placement Counselor	Division of Aging and Rehabilitative Services	Special knowledge regarding rehabilitative services	Interview
Sara Kuykendall	Dietician	Valley Health Wellness Services	Special knowledge regarding nutrition	Interview
Scott Mallery	Executive Director	Aging & Family Services	Special knowledge regarding senior populations	Interview
Sharen Gromling	Executive Director	Our Health, Inc.	Special knowledge regarding health needs of the indigent populations in the community.	Both
Sharon Rigney	Director Women's & Children	Winchester Medical Center	Special knowledge regarding health needs of women and children in the community.	Interview
Sonia M. Conrad	LPN Office Intake Specialist	Valley Health Home Health	Special knowledge regarding home health care	Interview
Stacey Heavner	Executive Director	Senior Community Service Employment Program	Special knowledge regarding senior populations	Interview
Stephanie Fisher	Clinical Manager	Valley Health Home Health	Special knowledge regarding home health care	Interview
Tabitha Keyser	Case Management	Page Memorial Hospital	Special knowledge regarding health needs of Page County indigent populations	Interview
Taryn Logan	Planning Director	City of Warren	Warren County	Interview
Tom Kluge	President, Hampshire Memorial Hospital and War Memorial Hospital	Valley Health	Special knowledge regarding health needs of indigent populations in the community for Hampshire and Morgan Counties.	Interview

Exhibit 65: Community Leaders and Representatives (continued)

Name	Title	Affiliation or Organization	Special Knowledge/Expertise or Nature of Leadership Role	Interview or Response Session
Thomas Noser	Imaging/Cardiopulmonary Manager	Page Memorial Hospital	Page County	Response Session
Tina Combs	President and Chief Executive Officer	Berkeley County Chamber	Berkeley County	Interview
Tracy Mitchell	Valley Health Director	Valley Health Wellness Services	Special knowledge regarding wellness services	Interview
Tracey Ramey	Education Department Coordinator	Warren Memorial Hospital	Special knowledge in education	Interview
Travis Clark Coordinator VP, Operations, Valley Health Southern Region		Valley Health	Special knowledge regarding health needs of Page, Shenandoah, and Warren County populations	Both
Trina Cox	Director	Hampshire Wellness	Special knowledge regarding wellness services	Interview
Victoria Johnson	Marketing Liaison	Valley Health Home Health	Special knowledge regarding home health care	Interview

4. Persons Representing the Broad Interests of the Community

Exhibit 66: Other Interviewees Representing the Broad Interests of the Community

Name	Title	Affiliation or Organization	Interview or Response Session	
Alexis LaPorte	TOVRC	TWG Insurance-The Winchester Group Inc.	Interview	
Andre Miller	VA Dept. of Veteran Services	United Way Housing Coalition	Interview	
Anita Schill	Mayor's Office	City of Winchester	Response Session	
Anne Norton	Volunteer	WMC Auxiliary	Interview	
Aaron Grisdale	City of Winchester	United Way Housing Coalition	Interview	
Avery Ramspeck	Volunteer	WMC Auxiliary	Interview	
Beth Falu	TOVRC	Navy Federal Credit Union Contact Center	Interview	
Bethany Searfoss	NSV Substance Abuse Coalition	United Way Housing Coalition	Interview	
Beverly Pearce	Wyck, LLC	United Way Housing Coalition	Interview	
Brandon Jennings	TOVRC	Sinclair Health Clinic	Interview	
Breannan Lloy	TOVRC	Bank of Clarke County	Interview	
Bonnie Paulsen	Volunteer	WMC Auxiliary	Interview	
Carl Chapman	TOVRC	Welltown United Methodist Church	Interview	
Carmen Richmond	TOVRC	Heart of the Home Design-Build	Interview	
Carmen Silvious	The Kirland Image	Non-Profit Council of Shenandoah County	Interview	
Cathy Philips	Education Chair	WMC Auxiliary	Interview	
Charly Franks	Concern Hotline	United Way Housing Coalition	Interview	
Cheryl Dellinger	NVD	Non-Profit Council of Shenandoah County	Interview	
Chris Monroe	NWCSB	United Way Housing Coalition	Interview	
Cindy Greenya	UWNSV	United Way	Interview	
Coressa Hubbard	Workforce Virginia	Virginia	Response Session	
Courtney Cox	TOVRC	United Bank	Interview	
Cyndy Walsh	Shenandoah Education Foundation	Non-Profit Council of Shenandoah County	Interview	
Danielle Cullers	Volunteers of America	United Way Housing Coalition	Interview	
Danielle Tyler	Volunteer	WMC Auxiliary	Interview	
David Smith	Mayor	Winchester City	Interview	
Debbie Dart	Director	Choices, Page County	Response Session	
Diane Lockhart	TOVRC	County of Frederick	Interview	
Dick W. Meyer	Director	Emergency Management and Homeland Security	Interview	
Doris Trant	Director	WMC Volunteer Services	Interview	
Doug Norell	Valley Interfaith Council	United Way Housing Coalition	Interview	
Ed Smith	TOVRC	Winchester Public Schools	Interview	
Ericka Strosnyder	TOVRC	Lyle P. Strosnider, Inc.	Interview	
Faith Carter	TOVRC	NW Works, Inc.	Interview	
Frank Murphy	Community Representative	NAACP	Interview	
Gay Rice	Director	Worth Waiting4	Both	
Gwen Borders-Walker	Vice President	NAACP	Interview	
Helen Ritchie	Volunteer	WMC Auxiliary	Interview	
Heather Buonocore	Physical Therapist	FREE	Response Session	

Exhibit 66: Other Interviewees Representing the Broad Interests of the Community (continued)

Name	Title	Affiliation or Organization	Interview or Response Session
Heather Kovaly	TOVRC	Thermo Fisher Scientific	Interview
Ingrid Thompson	Shenandoah Paco Industries	Non-Profit Council of Shenandoah County	Interview
Jean Martin	Humane Society of Shenandoah County	Non-Profit Council of Shenandoah County	Interview
Jean Westfall	Community Representative	United Way Housing Coalition	Interview
Jennie Morrow	TOVRC	Morgan Stanley-Wealth Management - Winchester	Interview
Jennifer Hall	Director of Community Engagement	Valley Assistance Network	Response Session
Jenny Castor	Volunteer	WMC Auxiliary	Interview
Joanne Altenburg	Volunteer	WMC Auxiliary	Interview
Joanne Dietz	Braddock Street UMC	United Way Housing Coalition	Interview
Jody Wall	TOVRC	Director of Program Development of TOVRC	Interview
Joe Litterio	First Bank	Non-Profit Council of Shenandoah County	Interview
John Copenhaver	Valley Interfaith Council	NAACP	Interview
Joseph Jablorish	Valley Assistance Network	United Way Housing Coalition	Interview
Judy Franz	Shenandoah County Search, Inc.	Non-Profit Council of Shenandoah County	Interview
Julian Berger	TOVRC	Loudon County Sheriff's Office	Interview
Kate Simpson	Community Representative	United Way Housing Coalition	Interview
Katherine Morrison	Community Foundation	Non-Profit Council of Shenandoah County	Interview
Keith Fleury	Housing and Real Estate Investments, LLC	United Way Housing Coalition	Interview
Kelli Dayrit	TOVRC	Lord Fairfax Community College	Interview
Kelli Williams	Lord Fairfax Community College	Non-Profit Council of Shenandoah County	Interview
Kelliann Harris	TOVRC	The Laurel Center	Interview
Kelly Bober	Childsafe Center	United Way Housing Coalition	Interview
Kim Herbstritt	NSV Community Foundation	United Way Housing Coalition	Both
Kevin Hay	TOVRC	Romney Presbyterian Church	Interview
Kimberly Wilt	Blue Ridge Habitat for Humanity	United Way Housing Coalition	Interview
La Tasha Do'zia-Early	Executive Director, Youth Development Center	NAACP	Interview
Latasha Thompson	Community Representative	Non-Profit Council of Shenandoah County	Interview
Linda Caley	Volunteer	WMC Auxiliary	Interview
Lindsey Douglas	Big Brothers Big Sisters	Non-Profit Council of Shenandoah County	Interview
Lois Hitchcock	Volunteer	WMC Auxiliary	Interview
Lynn McKee	Response	Non-Profit Council of Shenandoah County	Response Session
Mary Anton	TOVRC	Handley Regional Library	Interview
Marshall Henson	NW Works	United Way Housing Coalition	Interview
Mary Dale Jackson	Community Representative	NAACP	Interview
Matt Peterson	Blue Ridge Habitat for Humanity	United Way Housing Coalition	Response Session
Melissa Miller Piselli	Shenandoah County Pregnancy Center	Non-Profit Council of Shenandoah County	Interview
Michael Funk	Shenandoah County Foundation	Non-Profit Council of Shenandoah County	Interview

Exhibit 66: Other Interviewees Representing the Broad Interests of the Community (continued)

Name	Title	Affiliation or Organization	Interview or Response Session	
Michael Starling	TOVRC	Randolph-Macon Academy	Interview	
Michael Wade	TOVRC	Valley Health	Interview	
Nadine Pottinga	UWNSV	United Way	Both	
Niki Wilson	Director of Development, Valley Health Foundation	Non-Profit Council of Shenandoah County	Interview	
Nikki Morelli	AbbaCare	Berkeley, WV, Clarke, Frederick, Warren, and the City of Winchester	Response Session	
Oscar Cerrito Mendoza	A.R.E.	United Way Housing Coalition	Interview	
Pamela Lam-Allen	TOVRC	Shenandoah Valley Discovery Museum	Interview	
Pat Bowers	Volunteer	WMC Auxiliary	Interview	
Patrick Barker	Frederick County EDA	United Way Housing Coalition	Interview	
Patty Fadeley	Blue Ridge Hospice	Non-Profit Council of Shenandoah County	Interview	
Pete Fravel	TOVRC	Habitat for Humanity	Interview	
Rebekah Dehaven	Community Representative	NAACP	Interview	
Rebekah Schennum	Shenandoah Valley Lutheran Ministries	Non-Profit Council of Shenandoah County	Interview	
Richard Kennedy	TOVRC	Top of VA Regional Chamber	Interview	
Robin Stevens	Services Coordinator	Choices, Page County	Response Session	
Robert Hitchcock	Volunteer	WMC Auxiliary	Interview	
Rodney Culbreath	Director, I'm Just Me Movement	NAACP	Interview	
Rhonda VanDyke	TOVRC	Shenandoah University	Interview	
Sarah Downs	Lord Fairfax Outreach	Non-Profit Council of Shenandoah County	Interview	
Scott Terndrup	Coordinator	Shenandoah Area on Aging	Interview	
Sherry Avery	Family Promise of Shenandoah County	Non-Profit Council of Shenandoah County	Interview	
Sherry Ritenour	Thrivent Financial	Non-Profit Council of Shenandoah County	Interview	
Shontya Washington	TOVRC	Frederick County Public Schools	Interview	
Sue Dietz	Musterworks Chorus	Non-Profit Council of Shenandoah County	Interview	
Tara Helsley	Community Representative	NAACP	Interview	
Teri Merrill	Community Representative	NAACP	Interview	
Thea Thomas	President	NAACP	Interview	
Tim Youmans	Planning Director	Winchester City Planning Department	Interview	
Traci Toth	Executive Director	Faith in Action	Interview	
Tyson Gilpin	Community Representative	NAACP	Interview	
Rev. Dave Cunsolo	Lead Pastor	Victory Church	Interview	
Veronica Olko	Brian Injury Connections of Shenandoah Valley	Non-Profit Council of Shenandoah County	Interview	
Vickie Davies	Executive Director	St. Luke Community Clinic	Interview	
Vivian Walker	Community Representative	NAACP/ Non-Profit Council of Shenandoah County	Interview	
Zanata Fenn	A.R.E.	United Way Housing Coalition	Interview	

Appendix A – Community Interviews and Survey

1. Area Community Health Survey (English and Spanish)

W ValleyH	ealth
Healthier,	together.

2019 Community Health Survey

abou be u	t community health needs in Valley He sed to identify the most pressing conce iously completed the 2019 Community	ealth S erns th	System's s nat can be	ervice area addressed	. The survey I through com	result mun	s and o	ther informat	ion will
	nember, your opinion is important! If yo of the survey. Thank you for sharing y			stions, plea	se contact u	s at th	ne addr	ess provided	at the
1.	Which of the following do you belie (Those factors which most improve								
	O Safe place to raise children	0	Healthy r	race relatio	ns	0	Low le	evel of child a	buse
	O Jobs and stable economy	0	Parks/red	creation fa	cilities	0	Health	ny behaviors	and
	O Clean environment			cultural ev			lifesty	les	
	O Affordable housing			s/spiritual v	alues	0		dult death/dis	sease
	O Low crime/safe		Strong fa			_	rates		
	neighborhoods O Excellent schools	O		o health ca nily doctor)		0		nfant death ra :	
	C Excellent schools		(e.g., laii	illy doctor)		0	Other		
2.	Which of the following do you believe (Those problems which have the great								
	O Access to healthy food	0	Heart dis	ease		C	Resp	oiratory/lung dis	ease
	O Asthma	900	7,000	d pressure		C	Sexu	ally transmitted	d diseases
	O Alzheimer's or dementia		Homeles		200		(STE		
	O Affordable housing			me/financia		C			
	O Being overweight	O		ealth (depre	ession,	C		tance abuse	
	O Cancer O Childhood obesity	0	bipolar, a	iutism) hicle crash	iniurios	-	Suici Teen		,
	O Dental health			nicie crasn igh exercise		10.00	0 000000	age pregnancy cco use/smoki	
	O Diabetes		Poor air o		5.0	Č		ng/juuling	''g
	O Domestic violence			ary choices	i	C	50 GIRE SAME NO	r:	
3.	Which of the following do you believ (Those behaviors which have the greater)								
	O Alcohol abuse	0	Not gettir	ng recomme	ended	C	Not	using birth co	ntrol
	O Dropping out of school		vaccines					afe sex	
	O Drug abuse				n of bigotry	C		using seat be	lts/child
	O Lack of exercise			use/smokir	ng	_		y seats	
	O Poor eating habits	0	Vaping/ju	luling		C	Othe	r:	
4.	How would you rate our community as O Excellent O Very Good		althy comn) Fair		O P	oor	
	C Excellent C Very Good		O Good	,	Jian		0 1	501	
5.	How would you rate your own persona	l heal	th?						
	O Excellent O Very Good		O Good	(D Fair		O P	oor	
6.	When do you see a medical doctor or								
	O Routinely for annual exam, check-up When I and/or a family member is ill/i Regular visits directed by a medical p Rarely Never	njured	sick/not fee	ling well	nic disease (di	abetes	s, high bl	ood pressure, a	asthma, etc.)
7.	Where or with whom do you and your	family	receive ro	outine medi	cal care? Plea	ase se	elect all t	that apply.	
	O Traditional medical office (MD, APN,				Provider of a				
	O Urgent care facility or store-based wa		inic	0					
	O Free or low-cost clinic or health center	r		0	No routine r	nedica	l care re	ceived	
	O Local Health Department clinic			0	Other:				
8.	Are you and all of your family members able to get needed care?	5		Always	Sometimes	ь	arely	Never	N/A
	Basic medical care			O	O	11	O	O	Ó
	Dental care			Ö	Ö		Ö	Ö	Ö
	Mental health care			0	0		0	0	0
	Medical specialty care (cardiology, neurolo	gy, etc	c.)	0	0		0	0	0
	Medicine and medical supplies			0	0		0	0	0
	Pregnancy care Routine screenings (mammograms, labora	aton/+	estina	0	0		0	0	0
	age/gender appropriate screenings)	acory to	Journy,	0	J			0	0

If you did not answer "Always" to any item in question 8, why? Please check all that apply.	No Insurance	Can't get appointment	Can't afford it/ too expensive	Inconvenient hours	Lack of transportation	Lack of trust in nedical providers	Language barrier	Other	NA
Basic medical care Dental care Mental health care Medical specialty care Medicine and medical supplies Pregnancy care Routine screenings If you answered "Other," please speci	0 0 0 0 0 0	000000	0000000	_	0	000000	000000	000000	0000000
How do you pay for your health ca Cash (no insurance) Private health insurance (for exa Cross, HMO)	re? Plea	se check	all that ap O O	Medicai Veteran Charity	d is Administ care				
O Medicare			0						
11. How many days a week do you Exercise for 30 or more minutes Eat five or more servings of fruits and Eat whole-grain breads, cereals or no Drink more than two alcoholic drinks Smoke one or more cigarettes Vape or juul	vegetable	es		0 0 0	0	0 0 0 0	4 5 0 0 0 0 0 0 0 0 0 0	0000	7 0 0 0 0
General Demographic Questions: `	our resp	onses wil	l be kept	confident	ial and wi	Il not be	shared.		
12. City: Zip Coo 13. Age: O 15-24 O 55-64 O 25-34 O 65-74 O 35-44 O 75+ O 45-54	le:		0 0 0	\$15,000 - \$25,000 \$35,000	\$15,000 \$24,999 - \$34,999 - \$49,999) (550,000 575,000 O Over \$1	- \$99,999	
14. Sex: O Female O Male15. Ethnic group you most identify with	n:		0		(one job) (2 or more	(O Retired O Unempl O Other:_	loyed	
O White O Black or African American O Hispanic or Latino O Asian O Two or more races O Other:			0	English Spanish	age do yo	-			
16. Marital Status O Married O Co-habiting O Not married/Single O Divorced O Widowed	-		22. Hov phy O O	v many ti vsical acti	week	ek do yo	our childre	n engag	
17. Education O Did not complete high school O Highest grade level completed: O High school diploma or GED O Some college O College degree or higher O Other Thank you for your responses. Please retu		tod curvo a	23. Wh	ere/how of Church Commun Retail store Mail Newspap	1 day a we did you re ity meeting re/shopping er	eceive thi	D Persona D Social n D Workpla D Other:	al contact nedia (Fac ace	cebook)

Thank you for your responses. Please return completed surveys to the address below by February 28, 2019 If you would like more information about this community project, please contact us at 540-536-2504.

Mary Zufall, Business Development Manager Valley Health System 220 Campus Boulevard, Suite 402 Winchester, VA 22601



2019 Encuesta de salud comunitaria

Tómese unos minutos para completar la encuesta a continuación. El propósito de la encuesta, es conocer sus opiniones sobre las necesidades de salud de la comunidad en el área de servicio de Valley Health System. Los resultados de la encuesta y otra información se utilizarán para identificar las inquietudes más inmediatas que se pueden abordar a través de la acción comunitaria. Si ya completó la encuesta de salud comunitaria de 2019, ignore esta solicitud.

Recuerde, su opinión es importante! Si tiene alguna pregunta, comuníquese con nosotros a la dirección que se proporciona al final de la encuesta. Gracias por compartir sus opiniones.

	les de los siguientes son los tres fac						saluc	apple	•	
	factores que mejoran la calidad de				rque solo tre					
0	Un lugar seguro para criar	O	Relaciones	raciales		0			l de maltrat	0
0	niños Trabajas y una acanamía	0	saludables Parques e	instalacion	00	0	infar		miontos v s	stila da
O	Trabajos y una economía estable	0	recreativas		62	O			mientos y e lables	stilo de
0		0	Eventos de		urales	0			nortalidad b	aia en
Ö		61E3	Valores reli			-			enfermeda	
0			espirituales			0			de mortalio	
	en los vecindarios	0	Lazos fami	liares fuerte	es		infar	ntil		
0	Excelentes escuelas	0	Acceso a			0	Otro	s:		
			(por ejempl		le					
			familia, clín	ica.)						
2. ¿Cuá	les de los siguientes son los tres pro	blem	as de salud	más import	antes en nu	estra	com	unida	d?	
All and the second	ellos problemas que tienen el mayor imp	_				_				
0	Acceso a alimentos		Enfermedad		as			meda		
_	saludables		Presion alta				1000 F		s/Pulmones	
	Asma		Falta de viv						des de	
0			Ingresos ba	jos/problem	nas	0.02500			n sexual (ET	S)
	Vivienda asequible	10000	financieros	2 22 22					erebral	
	Exceso peso		Salud ment		n,				ustancias	
0		_	autismo, bip				Suicio			
0			Accidentes		ticos				de Adolesce	entes
0			No suficient	10.70		_		co/fum		
0			Calidad def					cigarillo	os electrónico	os o
0	Violencia Domestica		Hábitos de	alimentacio	n poco		juul			
			saludables			0	Otros			-0
3. ¿Cuá	les de los siguientes son los tres cor	nport	amientos de	riesgo más	s frecuentes	en n	uestr	a con	nunidad? (A	quellas
cond	uctas que tienen el mayor impacto e	n la s	alud genera	l de la com	unidad) Mar	que s	solo ti	res:		
0	Abuso de alcohol	0	Falta de va	cunas para	prevenir	0	No	usar	control de la	natalidad
0	Abandono de la escuela		enfermedad	des		0	Se	xo sin	protección	
0	Drogadicción	0	Racismo/ot	ra forma de	ĺ.	0	No	usar	el cinturón	de
0	Falta de ejercicio		intolerancia				se	gurida	ad/asientos	de
		-	Uso de Tab			_			ad para niño	s
		0	Usar cigarillo	s electronico	s o juul	0	Otr	ros:		
4. ¿Cóm	o calificaría a nuestra comunidad, como	una co	munidad sal	udable?						
0							0	N.4-1-		
	Excelerite O Ividy bueria	() Buena	0	Rasonable		0	Mala		
h ;C) Buena		Rasonable		U	Iviaia		
_	ómo calificaría su propia salud perso	nal?		0						
O	ómo calificaría su propia salud perso Excelente O Muy buena	nal?) Buena		Rasonable Rasonable			Mala		
O 6. ¿Cu	ómo calificaría su propia salud perso Excelente O Muy buena ándo usted visita a un médico o enfer	nal? C nera?) Buena	0	Rasonable					
O 6. ¿Cu O	ómo calificaría su propia salud perso Excelente O Muy buena ándo usted visita a un médico o enfer Rutinariamente para exámenes anual	nal? C mera? es, ch) Buena	O O cuidados pre	Rasonable ventivos					
6. ¿Cu O	ómo calificaría su propia salud perso Excelente O Muy buena ándo usted visita a un médico o enfer Rutinariamente para exámenes anual Cuando alguien de mi familia o Yo, esi	nal? C mera? es, che tá enfe	D Buena equeos y / o cermo, herido,	O cuidados pre o no se sient	Rasonable ventivos te bien.		0	Mala		
6. ¿Cu O	ómo calificaría su propia salud perso Excelente O Muy buena iándo usted visita a un médico o enfer Rutinariamente para exámenes anual Cuando alguien de mi familia o Yo, es Visitas regulares dirigidas por un profe	nal? C mera? es, che tá enfe	D Buena equeos y / o cermo, herido,	O cuidados pre o no se sient	Rasonable ventivos te bien.	des cr	0	Mala	etes, presiór	n arterial
6. ¿Cu O O	ómo calificaría su propia salud perso Excelente O Muy buena ándo usted visita a un médico o enfer Rutinariamente para exámenes anual Cuando alguien de mi familia o Yo, es Visitas regulares dirigidas por un profe alta, asma, etc.)	nal? C mera? es, che tá enfe	D Buena equeos y / o cermo, herido,	O cuidados pre o no se sient	Rasonable ventivos te bien.	des cr	0	Mala	oetes, presiór	n arterial
6. ¿Cu O O	ómo calificaría su propia salud perso Excelente O Muy buena ándo usted visita a un médico o enfer Rutinariamente para exámenes anual Cuando alguien de mi familia o Yo, est Visitas regulares dirigidas por un profe alta, asma, etc.)	nal? C mera? es, che tá enfe	D Buena equeos y / o cermo, herido,	O cuidados pre o no se sient	Rasonable ventivos te bien.	des cr	0	Mala	etes, presiór	n arterial
6. ¿Cu O O	ómo calificaría su propia salud perso Excelente O Muy buena ándo usted visita a un médico o enfer Rutinariamente para exámenes anual Cuando alguien de mi familia o Yo, esi Visitas regulares dirigidas por un profe alta, asma, etc.)	nal? C mera? es, che tá enfe	D Buena equeos y / o cermo, herido,	O cuidados pre o no se sient	Rasonable ventivos te bien.	des cr	0	Mala	etes, presiór	n arterial
6. ¿Cu O O O	ómo calificaría su propia salud perso Excelente O Muy buena ándo usted visita a un médico o enfer Rutinariamente para exámenes anual Cuando alguien de mi familia o Yo, est Visitas regulares dirigidas por un profe alta, asma, etc.)	nal? C mera? es, che tá enfe sional	D Buena equeos y / o o ermo, herido, médico para	O Cuidados pre o no se sient el cuidado d	Rasonable ventivos te bien. e enfermedad		O ónicas	Mala s (diab		
6. ¿Cu O O O O 7. ¿Dónd	ómo calificaría su propia salud perso Excelente O Muy buena iándo usted visita a un médico o enferr Rutinariamente para exámenes anuala Cuando alguien de mi familia o Yo, est Visitas regulares dirigidas por un profe alta, asma, etc.) Raramente Nunca	nal? C mera? es, che tá enfe sional	D Buena equeos y / o o ermo, herido, médico para	ouidados pre o no se sient el cuidado d	Rasonable ventivos te bien. e enfermedac avor seleccion Proveedor o	e toda de me	O ónicas as las edicina	Mala s (diab respu	estas válidas nativa.	
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Gracias por sus respuestas. Por favor, devuelva las encuestas completadas a la dirección a continuación antes del 28 de Febrero 2019. Si desea obtener más información sobre este proyecto comunitario, comuníquese con nosotros al número de teléfono a continuación:

Mary Welch-Flores, Gerente de Desarrollo de Negocios Valley Health System, 220 Campus Boulevard Suite 402, Winchester, VA 22601 540-536-2504

2. Target Population Interview Questions

Valley Health System

Community Health Needs Assessment (CHNA)

Interview Questions

Interviewee Name:	_
Organization:	
Title:	
Date and Location Held:	
Is Interviewee a Public Health Expert (Y/N)?:	_

Interviewer will begin the interview with:

- brief background on Valley Health's CHNA process and how results will be used;
- individual responses will be aggregated and will be kept confidential;
- how interviewees will be identified in the report; and
- the interview is strictly voluntary, and by agreeing to proceed interviewee is indicating consent.

Questions:

- 1. **Organizational Mission/Issues, Area and Population (if relevant).** If Interviewee is employed/affiliated with an organization: what is your organization's mission/what are its services; geographical area (town or county) or population group (uninsured, racial/ethnic minority, congregation) served? If yes, please elaborate.
- 2. In your opinion, what are the **biggest issues or concerns** facing the people served by your organization (or populations about which you have particular knowledge)? The biggest issues or concerns in your community? (If necessary: What are the **biggest health-related issues or concerns**?)
- 3. Over the past couple years, have these issues been **improving**, **staying the same or getting worse**? Why? How do you know? Please provide an example.
- 4. **Where** and for what **population groups** in the community are each of these issues most pronounced? (City/Town, County, road corridor, hospital service area, ...)
- 5. Please discuss the kinds of issues that people served by your organization (or population groups about which you have particular knowledge) encounter when attempting to access health or social services for themselves and/or their families.
 - Where (in what locations/areas) are these problems most pronounced?
 - For **what population groups** are these problems most pronounced (low-income, minorities, uninsured, and people with chronic disease)?

- 6. Do residents leave the local community to **access** certain services? If so, which residents and for what? What services are not readily accessible locally? Why do residents need to travel for care? Where do they go for care?
- 7. Please discuss the principal **factors that are contributing to (driving) poor health status** among people served by your organization (or population groups about which you have particular knowledge).
 - Where (in what locations/areas) are these problems most pronounced?
 - For **what population groups** are these problems most pronounced (low-income, minorities, uninsured, and people with chronic disease)?
- 8. What organizations (including coalitions and informal groups) are working to address these health care access and health status problems? What community assets could play a role in addressing these needs?
- 9. What specific initiative(s) would you recommend be implemented to address the most pressing access or health status problems in the community (or for population groups about which you have particular knowledge)?

APPENDIX B - ACTIONS TAKEN SINCE 2016 CHNA

This appendix discusses community health improvement actions taken by Valley Health - Winchester Medical Center since its last CHNA reports were published, and based on the subsequently developed Implementation Strategies. The information is included in the 2019 CHNA reports to respond to final IRC 501(r) regulations, published by the IRS in December 2014.

Priority Strategic Initiatives

- 1. Physical Activity, Nutrition, and Obesity-related Chronic Diseases
 - a. War Memorial Hospital intends to address physical activity, nutrition, and obesity related chronic diseases by taking the following actions: Provided healthy snacks to assist local schools with the Morgan County Backpack Program, which sends food home on weekends with school children to supplement food resources.
 - b. Continued to deploy Valley Health's Mobile Health Coach in the community as a medium to provide screenings and follow-up referral to the community free of charge.
 - c. Hosted a monthly diabetes support group in the hospital's Education Conference Room.
 - d. Participated in community events such as the Morgan County Fair, providing education and screenings to promote awareness and detection of cardiovascular disease. Valley Health's Heart Attack Risk Program will be offered at multiple locations throughout the service area during the year.

2. Access to Primary and Specialty Care

- a. Provided financial assistance through both free and discounted care for health care services, consistent with Valley Health's financial assistance policy.
- b. Assist patients in determining eligibility for federal, state, or local entitlement programs, and in enrolling in the appropriate programs, including completion of necessary paperwork on-line. The hospital will also provide office space free of charge to an enrollment worker from the Department of Social Services. The enrollment worker will now be available two days a week instead of one.
- c. Provided financial support to Good Samaritan Clinic in Martinsburg, WV, an organization that provides free medical services, chronic medical care, medications, and counseling to low-income and disadvantaged community residents.
- d. Provided information on the locations of and eligibility requirements for follow-up health services to vulnerable populations receiving health screenings via the Mobile Health Coach. The Mobile Health Coach is used in the community to provide screenings and follow-up referral to the community free of charge. Examples of screenings include blood pressure checks and cholesterol screenings.
- e. Recruited additional health care providers (pulmonology, general surgery, gynecology, orthopedics, and family practice) in identified health professional shortage areas (HPSAs) to increase the number of healthcare professionals in identified specialties and professions.

3. Access to Primary and Specialty Care

- a. Provided financial assistance through both free and discounted care for health care services, consistent with Valley Health's financial assistance policy.
- b. Provided support to Eastern Panhandle United Way programs addressing financial insecurity through their partnerships with local non-profits organizations.

- c. Provided financial support to Good Samaritan Clinic in Martinsburg, WV, an organization that provides free medical services, chronic medical care, medications, and counseling to low-income and disadvantaged community residents.
- d. Advocated for the Morgan County Emergency Assistance Team (MCEAT). This organization is a part of Morgan County Interfaith Emergency Care and provides financial assistance to county residents experiencing financial hardship. War Memorial Hospital will host food and coat drives for MCEAT to provide to their clients. Those seeking assistance for these services are referred by a social worker from the Department of Health and Human Services (DHHS).
- e. Provided support to area public school to establish health career education scholarships for students.

4. Mental and Behavioral Health

a. Collaborated with Diamond Healthcare to establish mental and behavioral health screening services for community residents.

5. Substance Abuse and Tobacco Smoking

- a. Provided substance abuse education to physicians and mid-level providers through an educational program offered to the War Memorial Hospital medical staff. Physicians will use the information from the training to better identity, treat, and/or refer patients that have symptoms of substance abuse.
- b. Promoted and assisted in community-wide "Clean Out Your Medicine Cabinet Day" which occurs two times per year to remove unused drugs and promote proper disposal.
- c. Implemented Emergency Department Information Exchange (EPIE) in the hospital Emergency Department.
- d. Provided education to each patient upon discharge through the Tobacco Cessation Program.
- e. Participated in the Great American Smoke Out and promote the event within the community to encourage smokers to use the date to make a plan to quit. By quitting, even for one day, smokers will be taking an important step towards a healthier life reducing cancer risks.

6. Maternal and Child Health (Teen Pregnancy)

- a. Collaborated with the Hancock Police Department to sponsor an annual walk/5k run for Child Abuse Awareness. The event serves to build awareness of the incidence of child abuse and educate quad-state citizens about the serious social problem. In light of several tragedies in Western Maryland and Morgan County have joined forces to raise awareness, lobby for children's rights, and raise funds to support local Child Advocacy Centers.
- b. Provided the Safe Sitter® program which prepares young adolescents to safely care for, nurture and protect children. This medically accurate program teaches \boys and girls ages 11 to 13 how to handle emergencies when caring for younger children. Students practice basic lifesaving techniques including CPR so that they are prepared to act in a crisis. Students learn safety precautions, how to understand children of different ages, and even the business of babysitting, all helping them be more confident caregivers.

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